MINUTES OF THE PROCEEDINGS

at the

Twenty-third Meeting of the

COUNCIL

of the

IMPERIAL COLLEGE OF SCIENCE, TECHNOLOGY AND MEDICINE

The Twenty-third Meeting of the Council was held in the Council Room, 170 Queen's Gate, South Kensington Campus, Imperial College London, at 10:00 a.m. on Friday, 23rd September 2011, when there were present:

the Baroness Manningham-Buller (Chair), Professor D.K.H. Begg, Mr. I. Conn, Mrs. P. Couttie, Professor M.J. Dallman, Mr. P. Dilley, Mr. S. Heath, Professor Dame Julia Higgins, Ms. J.R. Lomax, Professor J. Magee, Professor Sir Anthony Newman Taylor, Mr. S. Newton, Ms. K. Owen, Professor S.M. Richardson, the Lord Tugendhat and the Rector and the Clerk to the Court and Council.

Apologies:

Professor J. Kramer, Mr. J. Newsum.

In attendance:

The Director of Finance and Acting Chief Financial Officer and the Assistant Clerk to the Court and Council.

WELCOME

On behalf of the Council, the Chair welcomed the President of the Imperial College Union, Mr. Scott Heath, to his first Meeting of the Council as a member.

MINUTES

Council – 15th July 2011

1. The Minutes of the twenty-second Meeting of the Council, held on Friday, 15th July 2011 were taken as read, confirmed and signed.

2. The Chair suggested that Council Minutes might be improved by providing a brief summary of the meeting, rather than a verbatim record as at present. Members concurred provided they continued to record the arguments that had led to Council decisions.
MATTERS ARISING

Access Agreement (Minutes 3 – 8 refer).

3. It was noted that the Imperial’s average fee cost in 2012 (after taking account of bursaries and waivers) would be very competitive with both the other Russell Group universities and the rest of the sector. Members queried if the College was highlighting this in its promotional literature. It was suggested that the College should instead highlight the proportion of students that would receive financial support as this would be a more meaningful differentiator for most applicants. The Rector agreed that the College should highlight the levels of financial support available for applicants for 2012 entry.

Francis Crick Institute (formerly UKCMRI) (Minutes 21 – 22 refer).

4. Professor Dallman reported that almost all the outstanding issues had now been resolved and it was anticipated that the Accession Agreement with the Francis Crick Institute would be signed in early October. The Clerk reminded the Council that it had delegated authority to the Chair to approve the final Accession Agreement on behalf of the Council and noted that this delegation was still in place.

CHAIRMAN’S REPORT

5. Opening her first report to the Council as Chair, Baroness Manningham-Buller said that she had spoken privately to most members about the future organisation of Council meetings. All had agreed that the agendas were too formulaic and there was not enough time to consider strategic matters. In addition, the external members felt there was scope for increasing their level of engagement with the College. As a first response to these concerns, the agenda for this meeting had been reconfigured along similar lines to the agendas used for Management Board meetings to clarify whether papers were for decision, discussion or information. She had also decided to defer the Council Away Day until November and to devote this to the consideration of the student experience; a vitally important topic for the College. She hoped that background material on this would be circulated before the event, so that the day itself could concentrate on constructive discussion, rather than presentations.

6. Moving on, she reminded members that the College had been, and would be, making a large number of senior staff appointments in the coming year. Mr. Muir Sanderson, the new Chief Financial Officer, would be taking up his appointment in November. In addition, the College was seeking successors for the Principal of the Faculty of Medicine, the College Secretary and Clerk, the Principal of the Imperial College Business School (following Professor David Begg’s recent decision to stand down from this position in the New Year) and, most importantly, the Rector, who completes his term on 31 December 2013. Following the governance review, external Council members were included on the appointment panels for these senior staff posts and she therefore asked members to assist in these appointments where they could.
7. While members agreed that the student experience was an important and pressing issue for the Away Day, it was suggested that at a future meeting the Council should also find time to consider some longer term issues, including the College’s shape and structure in twenty years time and the extent to which it could be strategically pro-active rather than tactically reactive. It was also suggested that the Council consider the staff experience. The Chair agreed and said that she hoped that the Council would be able to return to these strategic matters in its future meetings.

RECTOR’S REPORT

8. Opening his Report the Rector noted that the Sunday Times had reconfigured its higher education league table this year, giving much more weight to the results of the National Student Survey. This had resulted in the College’s position dropping from 3rd to 14th in the table. This highlighted again the need to improve the student experience at the College. In advance of the Council’s Away Day, this issue would also be considered at the Rector’s Away Day for Heads of Department at the College. The Rector had also invited several students from the ICU to attend the Away Day and contribute to the debate. Turning to other events, the Rector reported that the Chancellor of the Exchequer, the Rt. Hon. George Osborne MP, had agreed to open L Block at the Hammersmith Campus in the spring. The Chinese Education Minister would also be visiting the College in October, when it was hoped that he would announce a generous programme of funded studentships for Chinese Students. Finally he said that the Rt. Hon. David Willetts MP had agreed to give a public lecture at the College in the new year.

9. As the new academic year was about to start, the Rector was asked to set out his and the Management Board’s main priorities for the coming year. The Rector said the first priority was to address the student experience. Other priorities included making further progress towards the strategic goal of every department being ranked in the top 3 in the country, preparing for the Research Excellence Framework (REF), putting the College’s development activities on a stable footing and determining the investment strategy for Imperial West and other infrastructure investment requirements. Members thanked the Rector for this breakdown and suggested that this might in future be a regular feature for the first Rector’s report of the year. The Rector agreed but suggested that a better time for this report would be in May or July, when the College had completed its planning round and had agreed the priorities for the coming year. In relation to infrastructure, the Rector was asked if he could report on the College’s infrastructure investment requirements. He confirmed that the Deputy Rector was currently reviewing these and would report back to Council once this review had been completed.

PRINCIPAL’S REPORT

10. The Principal of the Faculty of Medicine, Professor Sir Anthony Newman Taylor reported that the joint applications by the Faculty and the Imperial College Healthcare NHS Trust for funding as an NHS Biomedical Research Centre (BRC) had been successful. This would provide £110M of research funding for the Trust over the next five years. The award of the largest single BRC to the Trust and the College was extremely important as it would support translational medical research. In addition, the College and the Brompton and
Harefield NHS Trust had been awarded two Biomedical Research Units, providing an additional £20M of research funding.

11. Moving on, Sir Anthony was pleased to say that L Block at Hammersmith was nearing completion and was on schedule to be opened in the new year. Turning to the joint Medical School in Singapore, he was pleased to say that the various development targets in relation to the curriculum had all been met on time to date and the next step was for the curriculum to be reviewed by an international panel in Singapore. Sir Anthony acknowledged that there had been some difficulties in the relationship, mainly as a result of some communication problems and some misunderstandings. However, these had now been resolved and, as a result, the governance arrangements for oversight of the School by Imperial and NTU were now much clearer.

ACADEMIC HEALTH SCIENCES CENTRE (AHSC)

12. The Lord Tugendhat then provided the Council with a brief update on the Imperial College Healthcare NHS Trust and the AHSC. The BRC award which Sir Anthony had reported on had been a major boost for the AHSC and the Trust. Although the Trust was still predicting a significant deficit, it was working closely with the Strategic Health Authority, which understood that the Trust was putting measures in place to address and control this deficit. Lord Tugendhat then informed members that his appointment as the Chair of the Trust would come to an end in May 2012. The Trust was actively engaged in identifying his successor. Finally, he said that the Lord Darzi was conducting a review of the AHSC and was hoping to present his conclusions and recommendations to the Trust Board and to the Council in November.

NOMINATIONS COMMITTEE REPORT (PAPER A)

13. The Chair presented Paper A and said that the Nominations Committee had been considering the skills and background of Council members to help it judge whether the Council had enough breadth of experience and was sufficiently diverse. The Committee had decided to circulate a basic profile of members to the Council and she asked members to review it for accuracy and to supplement it with any additional areas of interest in which they might be able to assist the College. The Committee had also been considering the process for appointing the successor to Sir Keith O’Nions as Rector. Before doing so, she said it would be important for the Council to ensure that the role and responsibilities of the Rector were still appropriate. To this end, she said she would discuss the Rector’s role with members on an individual basis to determine the best way forward. Finally, she presented the Committee’s recommendations for appointment.

Resolved:

(i) That Mr Jeremy Newsum be appointed Deputy Chairman of Council and that be given a third and final term of office as an external member of Council from 1 October 2012 to 30 September 2016.

(ii) That Mr Stewart Newton be re-appointed for a second term of office as an external member of Council from 1 October 2011 to 30 September 2015.
That Sir Rob Margetts be appointed as Chair of the Risk Committee on an interim basis.

WYE COLLEGE FOUNDATION TRUST (PAPER B)

14. The Principal of the Faculty of Natural Sciences, Professor Maggie Dallman, presented Paper B and reminded members that she had been given operational responsibility for the Trust in 2009, although the Council remained as the Trustee. Following an in-depth review of the Trust, its structure and its various sub-funds, she was now making a number of recommendations for the future management of the Trust and these other funds. She also asked that the Chair be given delegated authority to approve the Trust's financial accounts for 2009 and 2010.

Resolved:

(i) That the Chair be given delegated authority to approve the financial accounts of the Wye College Foundation Trust for the years ended 31st July 2009 and 31st July 2010 following the independent examination of the accounts.

(ii) That the transfer of the Basil Furneaux Memorial Fund and the E F Kernahan Fund out of the Wye College Foundation Trust and the implementation of the new administrative arrangements, as set out in Paper B, be approved.

(iii) That the proposed amendments to the regulations of the Basil Furneaux Memorial Fund, as set out in Paper B, be approved.

AMENDMENTS TO COLLEGE ORDINANCES (PAPER C)

15. The Clerk, Dr Rodney Eastwood, presented Paper C, noting that the Senate had recently agreed changes to the criteria for College Degrees and other awards. In order to take effect, these had to be reflected in Ordinance B1, Degrees and Other Awards Granted by the University, which had been amended accordingly.

Resolved:

That the proposed revisions to Ordinance B1, Degrees and Other Awards Granted by the University, as set out in Paper D, be approved.

FINANCIAL MANAGEMENT REPORT

16. Mr. Murphy gave the Council an oral report on the College’s finances. The main activity at present was finalising the previous year’s results. These were much as expected, with income for the year showing a 4% increase while research income had increased by 2% to £199M. The operating surplus was expected to increase to £52M from £41M in the previous year. With exceptional items, the overall surplus was likely to be considerably more. Although the College may well have the largest university overall surplus, operating
surpluses were generally increasing across the sector. As a percentage of overall income, the College’s predicted operational surplus was not unusual.

**COLLEGE FUND BOARD REPORT (PAPER D)**

17. The Chairman of the College Fund Board, Mr. Newton, presented Paper D. He noted that the Innovations’ share price had fallen recently, although this reduction had been driven by regular, but low level activity during a period when many of the connected parties were restricted from participating in the market. Mr. Newton reminded members that the Innovations’ rights issue had ensured that the company was fully funded to implement its enhanced business plan; the short term share price was therefore not a matter of major concern.

**IMPERIAL WEST UPDATE**

18. The Rector reported that the Imperial West Syndicate had met earlier that week to consider the latest developments. It had reviewed the proposed planning application for the rest of the Woodlands site and had agreed the application unanimously. This would now be submitted to the local authority in November. The application included sensible proposals for the density of buildings on the site and the Syndicate was hopeful that it would be well received by the local authority. The Rector advised members that the St. Helen’s Resident Association – representing residents from the neighbouring borough of Kensington and Chelsea – had raised concerns about the development. However, in this case the responsible authority was Hammersmith and Fulham. Finally, he noted that the Syndicate’s Chairman, Mr. Newsum, had prepared a note of the meeting which would be circulated to Council members for information.

19. Turning to the BBC/ Landsec opportunity that had been reported at the Council’s last Meeting, the Rector said that the Syndicate still believed that this was an excellent opportunity that should be pursued by the College. Negotiations were still being conducted, but the Syndicate was not yet in a position to make a recommendation to the Council. The Clerk reminded members that the Chair had been given delegated authority to approve the purchase of this land, if a decision was required between Council meetings. He confirmed that this delegated authority was still in place.

**DEVELOPMENT PROGRESS REPORT (PAPER E)**

20. The Rector presented Paper E, noting that the number of alumni making donations to the College had doubled in the last year. Although the numbers were still relatively low, this increase was encouraging. As the College was increasing activity in this area, he expected that there would be a further increase in the funds secured this year. It was suggested that, if the College could increase the number of alumni making donations to a comparable level to Oxford, Cambridge and some other Russell Group universities, there appeared to be considerable scope for increasing funding from this source.

21. Members asked if alumni sometimes felt more allegiance to their departments rather than the College and therefore if an approach from the College that recognised donors’
preferences might be more successful. The Rector agreed that the College could use a variety of approaches, but he was certain that, whatever the tactic for approaching individual alumni, the overall strategy had to be centrally organised and coordinated if it was to be successful. The Chair reaffirmed the importance of development for the Council and asked the Rector to continue to provide the Council with progress reports at each meeting.

MAJOR PROJECTS (PAPER F)

22. Paper F was received for information.

STAFF MATTERS (PAPER G)

23. Paper G was received for information. It was noted that 25% of the staff promoted to professor this year were women. Members agreed that this increase was very encouraging.

ANY OTHER BUSINESS

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24. The Chair said that Mr. Muir Sanderson, the new Chief Financial Officer, would join the College before the next Council meeting. This was therefore Mr. Murphy’s last Meeting as the Acting CFO. On behalf of the Council she thanked Mr. Murphy for the positive contribution he had made to the Council during his period as Acting CFO.

25. The Chair also reminded members that an election for the staff member of the Council would be held shortly and that this might therefore also be Professor Kramer’s last Meeting. On behalf of the Council she thanked Professor Kramer for the important contribution he had made to the Council’s deliberations.

NEXT MEETING

26. The Clerk reminded members that the Council’s next Meeting would be held on Friday, 25 November 2011, as part of the Council Away Day.
PAPER A – FOR DECISION

RECOMMENDATIONS OF NOMINATIONS COMMITTEE

Note by Chairman

1. The Nominations Committee met on 15 September 2011. We considered the skills and background of Council members to help us judge whether the Council has enough breadth of experience and is sufficiently diverse. To help us do this, we propose to circulate to the Council a basic profile of members and I would be grateful if you would all supplement it and consider adding areas of interest to which you might be able to devote time at some stage. The Committee also believes that we should appoint at least one member from an ethnic minority: suggestion for candidates would be appreciated.

2. The Committee discussed the process and timing to find a successor to Keith O’Nions in December 2013. Proposals will be brought to the November meeting of Council.

3. The committee considered vacancies on Council and its committees and invites the Council to make the following appointments:

Mr Jeremy Newsum be appointed Deputy Chair of Council and that be given a third and final term of office as an external member of Council from 1 October 2012 to 30 September 2016

Mr Stewart Newton be re-appointed for a second term of office as an external member of Council from 1 October 2011 to 30 September 2015

Sir Rob Margetts be appointed as Chair of the Risk Committee on an interim basis.

EM-B
16 September 2011
BACKGROUND

1. The Wye College Foundation Trust was set up as a separately registered Charity by Wye College. Although the Wye Governing Body was the sole Trustee, operational management was devolved to a Management Committee consisting of Wye staff and alumni. On merger in 2000, the Imperial College Council became the Trustee, but no changes were made to the operational management of the Trust; its Management Committee continued as before and the Trust continued to make grants to staff and current and former students at Wye.

2. When academic activity at the Wye Campus ceased in 2009, it was clear to the Council that the existing management arrangements were no longer appropriate. It therefore determined as Trustee to disband the Management Committee and to give the Principal of the Faculty of Natural Sciences responsibility for managing the Trust on its behalf. This was done to ensure that the Trust would continue to be operated as nearly as may be for the purposes intended in the original scheme.

3. Since taking on responsibility for the Wye College Foundation Trust, the Faculty of Natural Sciences has carefully reviewed its structure and the nature of the funds held by the Trust. It is clear from this review that the Trust is composed of five funds and that these funds are held in the Charities Aid Foundation (CAF) Bank. Two of these funds, the Basil Furneaux Memorial Fund and the EF Kernahan Fund are restricted in their use by specific objects agreed at the time of donation. Legal advice has also been obtained to clarify the eligible beneficiaries of these Funds to ensure that these remain as originally intended by the donors. By virtue of the Imperial College Act 1999, the eligible beneficiaries are now: Imperial College students and their dependents, past students who studied at Imperial College after the merger with Wye (those who were students after 1st August 2000) and their dependents and all past students from Wye College and their dependents. Imperial College students who left the College before 1 August 2000 are not eligible beneficiaries.

4. In order to assist with the operational management of the Trust delegated to her by Council, the Principal of the Faculty of Natural Sciences has formed a management committee for the Trust to advise her on how it might best be operated. The management committee has considered the terms of the various component funds held in the Trust and has recommended a number of actions concerning the organisation of the funds in order to ensure that they can continue to be used for the purposes intended by the donors.
PROPOSALS

5. The Committee has recommended that the Basil Furneaux Memorial Fund and the EF Kernahan Fund be transferred out of the Wye College Foundation Trust. Each would then be administered as independent trusts in accordance with their respective objects. To achieve this, the following actions are proposed:

a. Invest both these Funds in the College Fund rather than the CAF Bank. The management committee experienced significant delays in the CAF Bank’s processes in providing the information needed to produce financial accounts and understand the Trust’s financial position. In order to ensure that financial accounts can be produced in a timely fashion and that CAF Bank processes do not delay accessing the funds when they are awarded, it is recommended that the two major funds in the Trust are held in the Imperial College Fund.

b. Amend the regulations of the Basil Furneaux Memorial Fund to enable compliance with its objects in light of the Council resolution to delegate operational management to the Principal of the Faculty of Natural Sciences. The current and proposed regulations are attached at annexes A and B, but the proposed changes are summarised as follows:

(1) **Appointment of Managers** - the manager of the fund is now the Principal of the Faculty of Natural Sciences (FoNS).

(2) **Nominations** – Nominations for awards of grant may be received from the Principal of FoNS at Imperial College. Nominations to be sent to the Operating Officer of FoNS who will act as Secretary for the Fund but will not himself be a manager.

(3) **Powers and duties** – amalgamation of (f) and (g) of the original regulations to reflect the administrative arrangements at Imperial College.

(4) **Objectives** – these remain the same.

6. As noted above, there have been significant delays in obtaining detailed financial information from the CAF Bank, which in turn delayed the completion of the Trust’s financial accounts for 2009 and 2010 and both are now overdue. The problem with the CAF Bank has now been resolved and the accounts have been completed. However, before they can be approved and submitted to the Charity Commission, they must be subjected to an independent examination, which is currently being arranged. So as not to delay their submission any further, the Council is asked to delegate authority to the Chair to approve the accounts following completion of the independent examination.

7. Although the Council devolved operational responsibility for the Trust to the Principal of the Faculty of Natural Sciences, the Council remains the sole Trustee of the Trust. It is therefore for the Council to formally approve the measure set out above.

M.D.
THE BASIL FURNEAUX MEMORIAL FUND AT WYE COLLEGE
REGULATIONS

Title and Foundation

1. The Fund entitled, "The Basil Furneaux Memorial Fund at Wye College" is to be based on the capital endowment fund initially created by a gift of £100 from Mr. Edward Partridge.

Object of Fund

2. The object of the Fund is to assist needy past or present students of Wye College their widows or widowers or children dependants.

Capital Fund

3. The capital of the Fund is to be invested by the College in its general portfolio of investments, whether being listed or non listed securities and the interest therefrom may be used for the provision of a Fund to be awarded as hereinunder specified or to increasing the capital basis of the Fund. The capital of the Fund also may be used for the provision of the objects, subject to the restrictions in regulations 5(g).

Appointment of Managers

4. There shall be three managers of the Fund who shall be appointed as follows:

(a) The Principal of Wye College

(b) An Agricola Club and Swanley Guild nominee Governor of the College nominated by the Governing Body

(c) A person other than a Governor nominated by the Committee of the Agricola Club and Swanley Guild who need not be a member of the Committee.

The manager appointed in class (b) will hold office for three years, but may be reappointed for one further consecutive term of three years. A further appointment may be held three years after the expiry of their last term of office. The manager appointed in class (c) will be appointed annually and may hold office indefinitely.

Continued...
5. The managers shall have the following powers and duties:

(a) They shall make grants to persons who are within the definition of clause 2. above (Objects).

(b) If funds allow, they shall be permitted to make grants to more than one individual in any one year.

(c) They may defer the making of a grant for such period of time as they think fit after taking into account the availability of suitable candidates and financial limitations.

(d) They will specify the terms of each grant awarded.

(e) They may renew a grant at their discretion, either under the same terms or under different terms.

(f) They may authorise expenditure from the annual interest or accumulated interest in furtherance of the object of the Fund at their sole discretion.

(g) They may recommend to the Governing Body expenditure from the capital of the Fund.

6. Nominations for awards of grant may be received by the managers from:

(a) The Principal of Wye College

(b) Members of the Agricola Club & Swanley Guild.

Nominations should be sent to the Clerk of the Governors who will act as Secretary for the Fund but will not himself be a manager.
### Title and Foundation

1. The Fund entitled “The Basil Furneaux Memorial Fund at Wye College” is to be based on the capital endowment fund initially created by a gift of £100 from Mr Edward Partridge.

### Object of Fund

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### Appointment of Managers

4. The manager of the Fund shall be the Principal of the Faculty of Natural Sciences at Imperial College.

### Duties & Powers of Managers

5. The managers shall have the following powers and duties:
   
   (a) They shall make grants to persons who are within the definition of clause 2 above (Objects).
   
   (b) If funds allow, they shall be permitted to make grants to more than one individual in any one year.
   
   (c) They may defer the making of a grant for such period of time as they think fit after taking into account the availability of suitable candidates and financial limitations.
   
   (d) They will specify the terms of each grant awarded.
   
   (e) They may renew a grant at their discretion, either under the same terms or under different terms.
   
   (f) They may authorise expenditure from the annual interest or accumulated interest or capital of the Fund in furtherance of the object of the Fund at their sole discretion.

### Nominations

6. Nominations for awards of grant may be received by the managers from:

   (a) The Principal of the Faculty of Natural Sciences at Imperial College.

   Nominations should be sent to the Operating Officer of the Faculty of Natural Sciences at Imperial College who will act as Secretary for the Fund but will not himself be a manager.
1. The Senate has recently agreed changes to the criteria for College Degrees and other awards. These amendments need to be reflected in Ordinance B1, Degrees and Other Awards Granted by the University. Under the College’s Charter and Statutes, the Council must approve all amendments to College Ordinances.

2. The main changes are the reclassification of Masters of Research as a Postgraduate Research Degree (it was previously classified as Postgraduate Taught), and the reduction in the minimum period for an MPhil degree to one year. At the same time, the opportunity has been taken to make some editorial amendments to the Ordinance to make the order of degrees listed under paragraph 1 consistent with the order in which the criteria appear in the text. The draft revisions to the Ordinance have been highlighted in the copy of the Ordinance attached to this Paper.

3. The Council is asked to consider, and if it sees fit, approve the proposed revisions to Ordinance B1.

R.F.E.
The following degrees, listed in alphabetical order with their abbreviated titles, are those which may be granted by the University:

a. **First Degrees**
   - Bachelor of Engineering (BEng)
   - Bachelor of Medicine and Bachelor of Surgery (MB,BS)
   - Bachelor of Science (BSc)
   - Master in Science (MSci)
   - Master of Engineering (MEng)

b. **Postgraduate Taught Degrees**
   - Master of Business Administration (MBA)
   - Master of Education (MEd)
   - Master of Public Health (MPH)
   - Master of Research (MRes)
   - Master of Science (MSc)

c. **Specialist Doctorates**
   - Doctor in Engineering (EngD)

d. **Research Degrees**
   - Master of Research (MRes)
   - Master of Philosophy (MPhil)

   - Doctor of Medicine (Research) (MD(Res))
   - Doctor of Philosophy (PhD)

   - Master of Philosophy (MPhil)

e. **Higher Doctorates**
   - Doctor of Literature (DLit)
   - Doctor of Literature (Education) (DLit(Ed))
   - Doctor of Science (DSc)
   - Doctor of Science (Economics) (DSc(Econ))
   - Doctor of Science (Engineering) (DSc(Eng))
   - Doctor of Science (Medicine) (DSc(Med))
DIPLOMAS AND CERTIFICATES

2. The diplomas and certificates listed in the Academic Regulations may be granted by the University.

CITATION AND DESIGNATION OF AWARDS

3. Citation of a degree shall be by the title or abbreviation given in Paragraph 1 above with, in parenthesis, the name of the University.

4. The titles of the first and postgraduate taught degrees listed in Paragraph 1 above may be augmented by the addition of the names of one or more disciplinary specialisms as provided in the relevant Academic Regulations under which the degree is awarded.

ADDITIONS TO THE LIST OF DEGREE TITLES

5. The Council may, on the recommendation of the Senate, approve additions to the list of degrees which the University may grant.

CRITERIA FOR DEGREES

6. The following criteria are specified for University degrees:

   a. First Degrees

      (1) All First Degrees

      (a) An academically coherent programme of study, followed over a period of time equivalent to three years full-time,\(^1\) or longer where appropriate to the degree and/or subject concerned, which is designed to ensure:

         i. Academic progress in terms of depth of study;

         ii. Ability to study at an advanced level, to assimilate, assess, interpret and apply information and to communicate effectively;

      (b) The achievement of a satisfactory overall standard in a scheme of assessment which tests the Student's:

         i. Command of an appropriate body of knowledge and skills;

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\(^1\) Includes the degrees of Intercalated Bachelor of Science and Bachelor of Medical Science where a one-year course of study builds on a two-year course of basic medical sciences at the University or another university in the UK, EU or EFTA.
ii. Familiarity and ability to deal with the methodologies appropriate to the discipline(s) concerned;

iii. Capacity for independent and critical thought.

c) the achievement of learning outcomes appropriate to a qualification at the relevant level (Honours or Master’s) of the Framework for Higher Education Qualifications in England, Wales and Northern Ireland.

(2) **Additional Criteria.** Additional criteria are specified for some first degrees as follows:

(a) **Bachelor of Engineering.** The programme of study shall give emphasis to preparation for professional practice. It shall provide the necessary understanding of the scientific basis of engineering and include a substantial engineering applications component as an integrated part of the course, together with some appreciation of the industrial and business environment (i.e. enhanced courses in Engineering Council terms).

(b) **Bachelor of Medicine, Bachelor of Surgery;** These degrees shall be taught in accordance with curricula that meet the requirements of the General Medical Council. MBBS degree programmes shall involve not less than 56 months of full-time study, at least the final 33 months of which shall have been undertaken while registered at the University except in the case of the Accelerated Graduate Entry Programme for the MBBS degrees, when the overall length of the programme shall be not less than 45 months, of which the final 33 months must be spent at the University.

(b) **Bachelor of Engineering.** The programme of study shall give emphasis to preparation for professional practice. It shall provide the necessary understanding of the scientific basis of engineering and include a substantial engineering applications component as an integrated part of the course, together with some appreciation of the industrial and business environment (i.e. enhanced courses in Engineering Council terms).

(c) **Master in Science.**

i. The programme of study shall be followed over a period of time equivalent to four years full-time. It shall include a major project and provide a sound basis for a subsequent scientific or technically-based career or research.

ii. It shall provide for study of scientific disciplines in greater depth than BSc so as to demand a level of attainment which is comparable to that required for a taught Master’s degree at a UK university. Not less than three academic years and two terms shall be full-time University-based study, of which up to one year may be spent studying at an approved academic institution abroad, and of which not less than one academic year of study shall be at Level 4 (Master’s) of the Framework for Higher Education Qualifications in England, Wales and Northern Ireland.
(d) **Master of Engineering.** The programme of study shall be followed over a period of time equivalent to four years full-time, of which not less than three academic years and two terms shall be full-time University-based study of which up to one year may be spent studying at an approved academic institution abroad and of which not less than one academic year of study shall be at Level 4 (Master’s) of the Framework for Higher Education Qualifications in England, Wales and Northern Ireland. It shall satisfy one or more of the following criteria:

i. Provide for study of a particular engineering discipline in greater depth than the Bachelor of Engineering;

ii. Provide for multi-disciplinary study of a range of engineering disciplines;

iii. Provide for study of a particular engineering discipline in depth and incorporate a significant proportion of industrial and business studies as an integral part of the curriculum; together with all the following criteria:

   aa. Include the teaching of design through the use of project work and case studies, preferably in an industrial context;

   bb. Include a major project;

   cc. Demand a level of study and attainment which is equivalent to that required for a Postgraduate Taught Degree in this University.

b. **Postgraduate Taught Degrees**

   (1) **All Postgraduate Taught Degrees**

   (a) A prescribed programme of study (2) beyond the standard first degree level which assumes the general level of educational competence implicit in the award of a first degree and which extends over a period equivalent to a minimum of one calendar year full-time.

   (b) A satisfactory overall standard in a scheme of assessment appropriate to the Master’s course concerned.

   (c) Achievement of learning outcomes appropriate to a qualification at Master’s level of the Framework for Higher Education Qualifications in England, Wales and Northern Ireland.

   (2) **Additional Criteria.** Additional criteria are specified for some postgraduate taught degrees as follows:

---

2. This may include programmes of study which are 'conversion courses' where graduates in one discipline acquire knowledge and develop a set of skills in another discipline.
(a) **Master of Science.** The programme of study shall require an element of independent research and/or scholarship as evidenced by a substantial independent written report.

(ba) **Master of Business Administration**

i. A prescribed programme of study lasting between one and two years depending on delivery format. A minimum of two years post graduate experience is required for entry.

ii. The programme involves theoretical and analytical perspectives on business and management combined with their applications in real and case study situations.

(c6) **Master of Education**

i. A prescribed programme of study with students studying full-time over one calendar year or part-time over two or three academic years.

ii. The programme will be firmly founded in research and shall be within all or some of the areas of theory, pedagogy, learning, policy or organisation in relation to a defined educational stage or area of professional practice.

iii. Assessment is by a combination of at least two of the following, with the last, the dissertation, being a compulsory element: continuous assessment coursework of any appropriate type (including oral presentations and assessed teaching sessions); summatively marked essays, reports or portfolios; written examinations (eg unseen open and pre-disclosed); dissertations.

(d6) **Master of Public Health.** During the programme of study a student must work as a public health professional in an international, national or local government agency, in a non-governmental or charitable organisation concerned with public health, or in a community or public health environment, or in a university department concerned with community or public health.

(d) **Master of Science.** The programme of study shall require an element of independent research and/or scholarship as evidenced by a substantial independent written report.

(e) **Master of Research.** The programme of study shall:

i. Be a free-standing and formally examined prescribed course of full-time study beyond the bachelor's degree level of at least one calendar year or its equivalent in part-time study; and

ii. Provide a structured and progressive research training programme which is an adequate foundation for doctoral study or a research career in industry or the public sector; and include
iii. A grounding in research techniques relevant to the broad disciplinary area;  
iv. A significant research component, which enables the student to demonstrate initiative and creativity and is assessed by means of a written report;  
v. Elements designed to broaden students' experiences by equipping them with a range of transferable skills.

c. **Specialist Doctorate.**

(1) **Doctor in Engineering.** A programme of study and examination for the degree shall satisfy the following criteria:

(a) The aims and objectives of the programme shall be such that it will provide an education at an intellectual level equivalent to that required for the PhD;  
(b) The programme of study shall extend over a period of at least three years' full-time study or the part time equivalent;  
(c) The programme shall include a substantial research component which is of a nature appropriate to the discipline concerned on which the final examination contributing to the award of the degree will be based (see also Paragraphs (4) and (7) below);  
(d) The results of the research shall be presented in the form of a thesis or portfolio which makes a distinct contribution to the knowledge of the subject and affords evidence of originality shown by the discovery of new facts and/or the exercise of independent critical power. The minimum length of the thesis shall be not less than 25,000 words and be appropriate to the subject concerned, having regard to the other formally assessed elements for the degree;  
(e) The programme shall include elements of a practical/ work-related/ professional nature and formally taught elements appropriate to support its academic objectives;  
(f) The elements listed at Paragraph (5e) above shall be assessed by methods and at an intellectual level and at a time appropriate to the programme. Such assessment shall involve at least one examiner external to the University;  
(g) The final examination contributing to the award of the degree shall be designed to:  
i. Test the thesis against the stated criteria (see Paragraph (4d) above) and
ii. Test the candidate's conceptual understanding of the integration of all elements of the course and their related assessment;

(h) The final examination shall include an oral examination of each candidate conducted by at least two examiners, one of whom shall be external to the University.

d. Research Degrees

(1) Master of Research. The programme of study shall:

(a) Be a free-standing and formally examined prescribed course of full-time study beyond the bachelor's degree level of at least one calendar year or its equivalent in part-time study; and

(b) Provide a structured and progressive research training programme which is an adequate foundation for doctoral study or a research career in industry or the public sector; and include

(b) A grounding in research techniques relevant to the broad disciplinary area;

(c) A significant research component, which enables the student to demonstrate initiative and creativity and is assessed by means of a written report;

(d) Elements designed to broaden students' experiences by equipping them with a range of transferable skills.

(2) Master of Philosophy

(a) The minimum period of study shall be two one calendar years' full-time study or the part-time equivalent.

(b) Assessment for the award shall in all cases be by submission of a thesis and an oral examination, which shall be conducted in English. The scope of the thesis shall be what might reasonably be expected after two or at most three one years of full-time study, and the length shall not, other than in the most exceptional circumstances, exceed 60,000 words.

(c) The thesis shall:

i. Consist of the candidate's own account of his or her investigations;

ii. Be either a record of original work or an ordered and critical exposition of existing knowledge and shall provide evidence that the field has been surveyed thoroughly;

3. The part played by the candidate in any work done jointly with the supervisor(s) and/or fellow research workers must be clearly stated by the candidate and certified by the supervisor.
iii. Be an integrated whole and present a coherent argument; (4)

iv. Give a critical assessment of the relevant literature, describe the method of research and its findings and include a discussion on those findings; and

v. Be written in English and the literary presentation shall be satisfactory.

(2) **Doctor of Philosophy**

(a) The minimum period of study shall be two calendar years’ full-time study or the part-time equivalent.

(b) Assessment for the award shall in all cases be by submission of a thesis and an oral examination, which shall be conducted in English. The scope of the thesis shall be what might reasonably be expected after three or at most four years of full-time study, and the length shall not, other than in the most exceptional circumstances, exceed 100,000 words.

(c) The thesis shall:

i. Consist of the candidate's own account of his or her investigations, the greater proportion of which shall have been undertaken during the period of registration under supervision for the degree; and

ii. Form a distinct contribution to the knowledge of the subject and afford evidence of originality by the discovery of new facts and/or by the exercise of independent critical power; and

iii. Be an integrated whole and present a coherent argument; and

4. A series of papers, whether published or otherwise, is not acceptable for submission as a thesis. Research work already published, or submitted for publication, at the time of submission of the thesis, either by the candidate alone or jointly with others, may be included in the thesis. The published papers themselves may not be included in the body of the thesis, but may be adapted to form an integral part of the thesis and thereby make a relevant contribution to the main theme of the thesis. Publications derived from the work in the thesis may be bound as supplementary material at the back of the thesis.

5. The part played by the candidate in any work done jointly with the supervisor(s) and/or fellow research workers must be clearly stated by the candidate and certified by the supervisor.

6. A series of papers, whether published or otherwise, is not acceptable for submission as a thesis. Research work already published, or submitted for publication, at the time of submission of the thesis, either by the candidate alone or jointly with others, may be included in the thesis. The published papers themselves may not be included in the body of the thesis, but may be adapted to form an integral part of the thesis and thereby make a relevant contribution to the main theme of the thesis. Publications derived from the work in the thesis may be bound as supplementary material at the back of the thesis.
iv. Give a critical assessment of the relevant literature, describe the method of research and its findings, include discussion on those findings and indicate in what respects they appear to the candidate to advance the study of the subject; and, in so doing, demonstrate a deep and synoptic understanding of the field of study (the candidate being able to place the thesis in a wider context), objectivity and the capacity for judgement in complex situations and autonomous work in that field; and

v. Be written in English and the literary presentation shall be satisfactory; and

vi. Demonstrate research skills relevant to the thesis being presented; and

vii. Be of a standard to merit publication in whole or in part or in a revised form (for example, as a monograph or as a number of articles in learned journals).

(33) **MD (Res) Degree**

(a) The minimum period of study shall be two calendar years' full-time study or the part-time equivalent.

(b) The emphasis of the programme of study will be on the development in the individual student of:

i. The ability to recognise and validate problems;

ii. Original, independent and critical thinking and the ability to develop theoretical concepts;

iii. A knowledge of recent advances within the field in related areas;

iv. An understanding of research methodologies and techniques and their appropriate application with the research field;

v. The ability to analyse critically and evaluate the research findings and those of others; and

vi. An ability to summarise, document, report and reflect on progress.

(c) Assessment for the award shall in all cases be by submission of a thesis and an oral examination, which shall be conducted in English. The scope of the thesis shall be what might reasonably be expected after three or at most four years of full-time study, and the length shall not, other than in the most exceptional circumstances, exceed 50,000 words.
The thesis shall:

i. Consist of the candidate's own account of his or her investigations, the greater proportion of which shall have been undertaken during the period of registration under supervision for the degree; and

ii. Form a distinct contribution to the knowledge of the subject and afford evidence of originality by the discovery of new facts and/or by the exercise of independent critical power; and

iii. Be an integrated whole and present a coherent argument; and

iv. Give a critical assessment of the relevant literature, describe the method of research and its findings, include discussion on those findings and indicate in what respects they appear to the candidate to advance the study of the subject; and, in so doing, demonstrate a deep and synoptic understanding of the field of study (the candidate being able to place the thesis in a wider context), objectivity and the capacity for judgment in complex situations and autonomous work in that field; and

v. Be written in English and the literary presentation shall be satisfactory;

vi. Demonstrate research skills relevant to the thesis being presented; and

vii. Be of a standard to merit publication in whole or in part or in a revised form (for example, as a monograph or as a number of articles in learned journals).

(4) Doctor of Philosophy

(a) The minimum period of study shall be two calendar years' full-time study or the part-time equivalent.

(b) Assessment for the award shall in all cases be by submission of a thesis and an oral examination, which shall be conducted in English. The part played by the candidate in any work done jointly with the supervisor(s) and/or fellow research workers must be clearly stated by the candidate and certified by the supervisor.

8. A series of papers, whether published or otherwise, is not acceptable for submission as a thesis. Research work already published, or submitted for publication, at the time of submission of the thesis, either by the candidate alone or jointly with others, may be included in the thesis. The published papers themselves may not be included in the body of the thesis, but may be adapted to form an integral part of the thesis and thereby make a relevant contribution to the main theme of the thesis. Publications derived from the work in the thesis may be bound as supplementary material at the back of the thesis.
scope of the thesis shall be what might reasonably be expected after three or at most four years of full-time study, and the length shall not, other than in the most exceptional circumstances, exceed 100,000 words.

(c) The thesis shall:

i. Consist of the candidate's own account of his or her investigations, the greater proportion of which shall have been undertaken during the period of registration under supervision for the degree; and

ii. Form a distinct contribution to the knowledge of the subject and afford evidence of originality by the discovery of new facts and/or by the exercise of independent critical power; and

iii. Be an integrated whole and present a coherent argument; and

iv. Give a critical assessment of the relevant literature, describe the method of research and its findings, include discussion on those findings and indicate in what respects they appear to the candidate to advance the study of the subject; and, in so doing, demonstrate a deep and synoptic understanding of the field of study (the candidate being able to place the thesis in a wider context), objectivity and the capacity for judgement in complex situations and autonomous work in that field; and

v. Be written in English and the literary presentation shall be satisfactory; and

vi. Demonstrate research skills relevant to the thesis being presented; and

vii. Be of a standard to merit publication in whole or in part or in a revised form (for example, as a monograph or as a number of articles in learned journals).

e. **Higher Doctorates.** The degrees of Doctor of Literature (DLit), Doctor of Literature (Education) (DLit(Ed)), Doctor of Science (DSc), Doctor of Science (Economics) (DSc(Econ)), Doctor of Science (Engineering) (DSc(Eng)), Doctor of Science (Medicine) (DSc(Med)) shall only be conferred as Honorary Degrees.

9. The part played by the candidate in any work done jointly with the supervisor(s) and/or fellow research workers must be clearly stated by the candidate and certified by the supervisor.

10. A series of papers, whether published or otherwise, is not acceptable for submission as a thesis. Research work already published, or submitted for publication, at the time of submission of the thesis, either by the candidate alone or jointly with others, may be included in the thesis. The published papers themselves may not be included in the body of the thesis, but may be adapted to form an integral part of the thesis and thereby make a relevant contribution to the main theme of the thesis. Publications derived from the work in the thesis may be bound as supplementary material at the back of the thesis.
DIPLOMAS FOR DEGREES AND OTHER AWARDS

7. Except as provided in Paragraph 8 below, a diploma shall be issued under the Seal of the University to those who have been awarded a degree, diploma, or certificate.

8. In the case of a degree awarded jointly by the University and another institution, a diploma in the names of the University and the other institutions which have jointly awarded the degree shall be issued, the form of the diploma to be agreed by the University and the other institution or institutions and approved by the Rector.

ACADEMIC DRESS

9. The Academic Dress of members of the University shall be defined by Regulation.

Approved by the Council 23 March 2007
Effective from 8 July 2007
YEAR TO DATE

1. At the consolidated level, the position of the College Fund at the end of the financial year was as follows:

<table>
<thead>
<tr>
<th>College Fund Portfolio</th>
<th>31/07/2010</th>
<th>31/07/2011</th>
<th>Movement</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Actual</td>
<td>£m</td>
</tr>
<tr>
<td>Investments*</td>
<td>£73.7m</td>
<td>£86.0m</td>
<td>£12.3m</td>
</tr>
<tr>
<td>Sale of Innovations Rights</td>
<td>-</td>
<td>£5.6m</td>
<td></td>
</tr>
<tr>
<td>New donations and endowments</td>
<td>-</td>
<td>£8.4m</td>
<td></td>
</tr>
<tr>
<td>Unitised Scheme</td>
<td>£73.7m</td>
<td>£100.0m</td>
<td>£26.3m</td>
</tr>
<tr>
<td>Special Circumstances:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Non Core Property</td>
<td>£124.3m</td>
<td>£123.0m</td>
<td>(-£1.3m)</td>
</tr>
<tr>
<td>Long Term Debt</td>
<td>(£20.8m)</td>
<td>(£19.8m)</td>
<td>£1.0m</td>
</tr>
<tr>
<td>Woodlands Loan</td>
<td>(£20.0m)</td>
<td>0.0m</td>
<td>£20.0m</td>
</tr>
<tr>
<td>Net Property</td>
<td>£83.5m</td>
<td>£103.2m</td>
<td>£19.7m</td>
</tr>
<tr>
<td>Imperial Innovations</td>
<td>£141.0m</td>
<td>£106.3m</td>
<td>(-£34.7m)</td>
</tr>
<tr>
<td>Total</td>
<td>£298.2m</td>
<td>£309.5m</td>
<td>£11.3m</td>
</tr>
</tbody>
</table>

* After Distributions

SPECIAL CIRCUMSTANCES PORTFOLIO

2. **Operational Properties**

a. **52 Princes Gate** – The residential unit at 52 Princes Gate has been re-let. The unit was vacant for less than a month after the previous tenant vacated, with a new 12 months lease being signed at £1,300 per week, the same rental level as before, a pleasing development considering the disruptive building work taking place on Exhibition Road. The ongoing rent review on the commercial element of 52 should draw to a close in the coming weeks.
3. **Development Properties** –

a. **Wye Residential** – A revised planning application for the residential scheme up Upper Bridge Street remains under consideration by Ashford Borough Council. If approved, the scheme will see the demolition of the existing site to create 10 new residential units. As the scheme has been designated a ‘major’ application it will not be heard at committee until October, although permission to demolish the existing site has been granted. Coldharbour House, the £560k development that created 5 new residential units, has now been completed and is being marketed by our local agents. There has already been considerable interest in the unit and once occupied we hope that they will gross annualised rental income in the region of £60k. Feasibility plans have been drawn up for the development of the Ian Carruthers and Bexley Houses, formerly occupied by SOAS. The initial plans drawn up are ambitious in scope, featuring a modern design, and provide a range of options for the development site, part of which is grade 2 listed. A business case for the schemes are now being drawn up to judge viability, as well as an assessment of whether they are feasible in planning terms, given the sensitive nature of the planning environment in Wye.

b. **Silwood Business Zone** – The Fund has implemented a number of changes to maintain occupancy levels in the Business Park, and drive up occupancy rates in the smaller units of the Business Centre, where occupancy has fallen to around 70%. A new landscape contractor has been appointed, with new plantings and overgrown foliage controlled. A new local agent has been appointed as well to add fresh impetus and innovation to the marketing of the vacant units. The agent, Fryer Commercial, has an in-depth knowledge of the local market, and will greatly enhance the profile of the facilities. Meanwhile, a comprehensive refurbishment of the communal parts and toilets in the Silwood Business Centre is underway, and will be completed in December. The work has been planned in consultation with the tenants. The present industrial style flooring will be replaced with carpets, and a new breakout area will be created. The work will culminate with a marketing drive in the New Year. The next two years is a critical period for the Business Zone, with the leases on the larger units of the Business Park coming to an end over the next 18 months. Unit B becomes vacant at the end of September, with a new tenant will be sought once the dilapidations claim for the unit has been finalised. All options are being considered to ensure that the commercial element at Silwood continues to provide a return to the Fund – although our portfolio has diversified and expanded, the Business Zone has been the bedrock of our rental income for a number of years, providing c.£1m of rental income per annum.

4. **Planning Schemes** – Progress continues in relation to the following projects:

a. **Pembridge Annex** – Following the rejection of the 14 unit scheme by the Royal Borough of Kensington and Chelsea on the 22nd of March, a sensitive revision of the scheme has taken place by the project team. The work has concentrated on revising the contentious areas – namely the copper façade and jagged roof scape. A visual of the revised scheme can be seen below. As will be apparent, the copper exterior has been replaced by a white stone façade, to overcome the design
objections to the original schemes, being more sympathetic to the adjacent buildings. The roofscape has also been set back slightly. Attempts are now being made to secure support for the revised scheme prior to a resubmission at the end of September or beginning of October. A meeting was held with the Pembridge Association – an influential group of local residents- on Friday the 9th of November, who were broadly supportive of the development. The revised scheme is also being presented to the Architectural Assessment Panel (AAP) prior to the resubmission, with the hope of achieving their endorsement of the architectural merit of the scheme.

b. **Wye 3 (Marketing of the Site)** – Following independent endorsement of Savills marketing strategy for the site, the additional 6-month period of marketing to find an educational user for the former Wye campus will come to an end in December. At the request of the village, a marketing information board has been placed outside the main campus. Marketing material has been distributed widely and a small number of groups have shown an interest in taking over the site.

c. **Fisher Hall, Evelyn Gardens** – The application for a residential care facility at the Fisher Hall of residence was rejected by the Royal Borough of Kensington and Chelsea planning committee on the 19th of July. The decision was a narrow one, with the application being defeated by vote 3 to 2. This was in the face of opposition from the Council’s Conservation Officer, who objected to proposed changes to the windows at the rear of the property, despite strong political support for the scheme, and support in principal for the development of a residential care facility, which it has been acknowledged is much needed in the area. A range of options have been explored with the Wellcome Trust, who owns the Freehold. The best option appears to be re-submitting the application, with the design of the windows on the rear of the building modified. The re-design leaves eight windows on the rear of the building ‘compromised’, meaning that to comply with the Conservation Officer’s requests they are out of sync with the floor levels, and leave the rear of the building unusually configured. We have judged, however, that it is better to secure planning permission and establish the value and change of use for the site. The re-submitted application should be heard in October, and we are confident that it will yield a positive result.
d. **Imperial West** – Work is continuing on the planning application for the rest of the site, with the aim of submitting an application in November. A Council Syndicate has been convened, chaired by Jeremy Newsum and comprising the Rector, Deputy Rector, CFO and the Chairman and Chief Executive of the College Fund Board. The group is reviewing progress on the development of the site. The group has met once, and will now receive reports on a fortnightly basis, receiving a presentation from the project team on progress on site and to endorse the planning strategy at its next meeting on the 19th of September. In terms of phase 1 - the postgraduate accommodation scheme – progress on site remains behind schedule by 8 weeks, due to delays in the demolition of the existing building and adverse weather conditions. Work has been stepped up in the last few weeks, though, with levels now being constructed at a rate of 9-10 days per floor. Political consultation and dialogue with local residents is continuing.

5. **Imperial Innovations** – Following the rights issue, the Innovations share price has retreated to £2.875 as at the end of August 2011. This price move has been driven by regular, but very low volume, trading activity. The impact of this small scale activity is exacerbated by all connected parties being restricted from participation in the market during the closed period running up to the results announcement in October. Whilst the resulting effect on the overall value of the College Fund is frustrating, the volatility associated with this position has always been understood. It is worth noting that the rights issue ensured that the company is fully funded to implement its enhanced business plan, and therefore the short term share price should not be a matter of major concern. On the company front, the level of investment activity has stepped up significantly, with recent participation in a number of funding rounds that demonstrate both a commitment to following investments further through the development pipeline (Nexeon and Polytherics) and extending the reach of Innovations into Oxbridge and UCL (Autifony and Mission Therapeutics). The cash holdings of the company, along with the new investment activity, have ensured that the premium to net asset value is now materially below the position prior to the rights issue – given much stronger fundamental support for the share price moving forwards.

**UNITISED SCHEME**

6. **Performance** – In terms of performance the portfolio held up well as the market entered increasingly volatile times towards the end of the Financial Year. The overall return of 14.1% for the year reflected well against a benchmark position of 9.8%. The performance of the unitised scheme for the 2010/11 year in more detail is set out at Annex A, with an independent assessment of the performance from Asset Risk Consultants is attached at Annex B for information. The emphasis on capital preservation continued into the current financial year, where the equity markets fell by c.8% on average, whilst the estimated returns for the Unitised Scheme showed a fall of 2.8%. This reflected the strong relative performance of property and the moderating effect of retaining a significant cash weighting.

7. **Specific Holdings**
   
a. **Winstanley Road, Clapham Junction** – The July meeting of Council
formally approved the sale of Winstanley Road to a UK Pension Fund. The deal saw the property purchased outright and then leased back to the College directly on an extended 45 year term, after which the freehold will revert back to the College. The deal delivers an exceptional return, and was approved following extensive analysis into the impact of the new arrangements in both economic and strategic terms, with a group consisting of the Rector, Deputy Rector, Principal of the Business School and Acting CFO presenting their findings to the Council. Following that meeting, work has continued on finalising the documentation of the deal. Contracts were exchanged at the end of July and the deal will achieve financial close on the 30th September. The only potential impediment, practical completion of phase 1, was achieved before the end of August. This is a commendable achievement by the project team, who completed the scheme some 7 months ahead of the original schedule, despite the disruption of an unusually severe winter. In terms of phase 2, the project is now 10 weeks ahead of programme, and progress has been such that options are being looked at to take advantage of an early completion option for the additional 114 rooms to capture the potential of the Olympic market.

b. **Ceres Power** - The domestic Combined Heat and Power fuel cell company announced to the market on the 18th of August that they have appointed David Pummell, formerly of BP, as their new Chief Executive. Since the announcement the share price has shown a modest recovery, albeit from a very low base. The primary issue facing the company – the fact that extra capital will need to be raised prior to the product going to the market – remains. This will prove difficult while there is uncertainty surrounding how robust the product is in an engineering and technological sense. Announcements are due in September on progress in this area, and the indications from the company are positive. However, we await for this to be confirmed through further evidence of successful product development.

SN  
September 2011
PAPER E

DEVELOPMENT PROGRESS REPORT

Note by the Rector

Paper D contains information that is commercially sensitive and is therefore confidential. Consequently, it is not included with these published minutes.
HEALTH, SAFETY & ENVIRONMENT

1. No accidents of note since the last report; we continue to undertake safety inspections on all our projects. An energy assessment is being developed to identify energy usage on facilities refurbished or newly constructed to focus minds on energy efficient designs prior to scheme design.

PROJECTS APPROVED & UNDER CONSTRUCTION

2. South East Quadrant 1st Phase (£76m)

   a. Mechanical Engineering Levels 0 & 1. Contract works in all areas have now been completed and additional retrofit works and acoustical enhancement works in the engine test and heavy mechanical test labs will be completed for October. A ‘without prejudice’ payment negotiated with our services designers has been received as a contribution to our process exhaust enhancement. We are on target to complete this programme of works within the budget.

3. Block ‘L’ (£74m). Lend Lease has encountered some problems in commissioning air systems due to leakage through the inner face of the facade. This has now been rectified but handover will be marginally delayed as a result. A completion inspection is to take place on 12th September and thereafter the outstanding matters are anticipated to be Building Management System validation and de-snagging. The installation of fittings and works to increase riser capacity for moving in Cancer Imaging (a new requirement) is underway. The occupation at the beginning of 2012 is on target and £1.5m of underspent contingency has been returned to College Centre to date with further anticipated in November. The usage of the basement is still to be determined but initial feasibility work has shown a potential use as a biobank imaging facility and further work will be done with UK Biobank to bring the design to an acceptable budget once PRB funding is approved.

4. MPAC Materials for Energy (£3.04m). This project is just being completed on budget and on time for the start of the new academic year. This will provide teaching laboratories and lecture theatre space.

5. ICT Data Centre Works (£1.45m). Drawings have been submitted for planning approval to modify air intakes to the chillers. This is targeted for completion in mid-December.
PROJECTS IN PRE-CONSTRUCTION

6. **ACEX Level 5 for Business School (£5.5m)**. Enabling works for fire exit staircase are due for completion on 23rd September. Decant arrangements are in place to allow commencement of noisy structural work. Tenders for the main construction works have been returned and are being analysed with post-tender interviews due on 14th September. Planning application is due for determination on 12th September. This is due for completion in Summer 2012.

7. **Mechanical Engineering Annex Over-cladding (1.2m)**. Following initial requests to consider stone by the Westminster conservation officer, our anodised aluminium stripped over-cladding proposal has now gained support from the planning officers and we are due for a determination on 11th October. If we gain approval we should be able to achieve completion prior to the commencement of the Olympic festival next summer. This will dramatically improve this visual aspect of this very prominent building at the apex of our South Kensington Estate. It will also have a significant effect on the energy losses in this building.

8. **ACE Extension Over cladding (£1.7m)**. Design is at Stage C and progressing well: structural assessments have taken place and the planning application which is joint with the rooftop extension is due for determination on 12th September. Planning officers will be making this decision under delegated powers and they were supportive when they visited the site. This will be another significant enhancement to the fabric and the sustainability of the South Kensington estate.

9. **ACE Extension Entrance works (£0.75m)**. Design is underway on the improved entrance to the new Pilot Plant laboratory off the Sherfield Walkway. This will provide improved accessibility, weather protection and an appropriate entrance for our newly refurbished facility.

10. **Aeronautical & Mechanical Engineering Project (AMP) Phase 1 (£11.4m)**. Briefing for this project, formerly known as MERARP, is underway and the design team and Project Managers have been engaged. This initial phase prepares the Mechanical Engineering Annex for decant, creates an access link between the Mechanical Engineering and Skempton (Civil Engineering) buildings and refurbishes a section of the Skempton building teaching space. The construction works will commence in Summer 2012 and vacating the Mechanical Engineering Annexe must take place prior to this and this is currently being pursued.

COLLEGE FUND PROJECTS

11. **Pembridge Gardens (£3.7m)**. Redesign to satisfy the concerns of the planners is underway.

12. **Wye Campus Projects (£1.3m)**. The planning application for the Wolfson building is now due to be determined in October.
13. **Imperial West Post Grad Accommodation.** The superstructure is now above levels 6-8. Some further delays were encountered due to cranes being winded off and hence it is about 8 weeks behind the contractors programme and 2 weeks behind the contractual programme. The contractor, ISG has plans to mitigate delays by creating quick weatherproof enclosures to allow internal fit out to commence on time whilst the external skins are being installed. We have not received any further complaints about vibration; however, two complaints of noise have been made to the council and these have been taken up with ISG. Generally however, the project is progressing satisfactorily.

**PLANNING & THIRD PARTIES**

14. We have been asked to comment on proposals by Transport for London to enhance the access and ticketing facilities at South Kensington Station. Proposals being favoured would provide lift and stair access directly onto Thurloe Street (currently shop units), lifts to the District Line platforms and an enlarged ticket hall. In order to fund this proposal; the intention is to plan for commercial development over east, west and southern areas of the station. We will be supporting this proposal; as it will help passengers with buggies and the disabled and also improve passenger flow, particularly needed during school holidays when the museums are at their peak capacity, hence improving access for our students and staff.

15. Savills are continuing to market the Wye campus in line with the strategy agreed with Ashford Borough Council, Wye parish council and local residents. Some local residents are developing proposals for a free school and we are anticipating their approach for one of some of the main campus buildings in due course. The main thrust of marketing will continue until December to see what responses we can attract.

16. We await confirmation from QPR as to their intentions for enhancement of the pavilion facilities at Harlington, the local council are asking for proposals to replace Portacabins currently in place at the north end of the pavilion.

17. The master-planning of Imperial West is fully underway with a target of making planning submission in November. Whilst buildings C, D and F are to be detailed application the buildings E, G and H will be outlines only. The detailing of building C, being a college academic use building is going through this normal briefing and internal reviews process. The design is anticipating usage as a school of public health, post graduate teaching facilities and with capacity for a polyclinic, day nursery and a restaurant. College needs to decide whether to progress the design after the planning application has been made. This will be presented to Management Board in October for consideration.
PAPER G – FOR INFORMATION

STAFF MATTERS

A Note by the Rector

PRO RECTOR (INTERNATIONAL AFFAIRS)

Dr Simon BUCKLE, currently Director of Climate Policy in the Grantham Institute for Climate Change, Faculty of Natural Sciences, has been appointed on a part time basis to the post of Pro Rector (International Affairs), with effect from 1 October 2011. He will also continue in his current role as Director of Climate Policy in the Grantham Institute for Climate Change on a part time basis.

PRO RECTOR (RESEARCH)

Professor Donal BRADLEY FRS, currently Deputy Principal of the Faculty of Natural Sciences and Lee-Lucas chair of Experimental Solid State Physics, has been appointed on a part time basis to the post of Pro Rector (Research), with effect from 1 October 2011. He will continue in his current role as Lee-Lucas chair of Experimental Solid State Physics on a part time basis.

SENIOR APPOINTMENTS - DEANS

Professor Richard THOMPSON, currently Professor of Experimental Physics and Head of Quantum Optics and Laser Science Research Group, Department of Physics, Faculty of Natural Sciences, has been appointed as a Dean for the Faculty of Natural Sciences, with effect from 1 September 2011 for a period of three years.

Professor Jeff KRAMER, currently Professor of Distributed Computing, Department of Computing, Faculty of Engineering, has been re-elected to the post of Senior Dean, with effect from 1 September 2011 for a period of one year.

HEAD OF THE DEPARTMENT OF LIFE SCIENCES

Professor Murray SELKIRK, currently Professor of Biochemical Parastiology, has been appointed to the post of Head of the Department of Life Sciences, with effect from 1 October 2011. He will succeed Professor Ian Owens who is leaving the College to become Director of Science at the Natural History Museum.

HEAD OF DEPARTMENT OF MATHEMATICS

Professor Richard CRASTER, currently Professor of Applied Mathematics, has been appointed to the post of Head of the Department of Mathematics, with effect from 1 October 2011. Dr Emma McCoy, who served as interim Head of Department with effect from July 2010, will return to her role as Deputy Head of Department.


**CHIEF FINANCIAL OFFICER**

Mr Muir SANDERSON, has been appointed to the post of Chief Financial Officer, with effect from 1 November 2011. Mr Andrew Murphy, who served as Acting Chief Financial Officer with effect from December 2010, will return to his role as Director of Finance.

**PROFESSORS**

Professor David A VAN DYK, has been appointed to the post of Chair in Statistics, Department of Mathematics, Faculty of Natural Sciences, with effect from 1 July 2011.

**CONFERMENT OF TITLE – PROFESSORS**

The title of Professor has been conferred on the following academic staff with effect from 1 August 2011.

<table>
<thead>
<tr>
<th>First Name</th>
<th>Surname</th>
<th>Title</th>
<th>Faculty</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lorenzo</td>
<td>Lannucci</td>
<td>Professor of Advanced Structural Design</td>
<td>Engineering</td>
</tr>
<tr>
<td>Martyn G</td>
<td>Boutelle</td>
<td>Professor of Biomedical Sensors Engineering</td>
<td>Engineering</td>
</tr>
<tr>
<td>Kenneth</td>
<td>Harris</td>
<td>Professor of Neurotechnology</td>
<td>Engineering</td>
</tr>
<tr>
<td>Claire S</td>
<td>Adjimian</td>
<td>Professor of Chemical Engineering</td>
<td>Engineering</td>
</tr>
<tr>
<td>Amparo</td>
<td>Galindo</td>
<td>Professor of Physical Chemistry</td>
<td>Engineering</td>
</tr>
<tr>
<td>Christopher</td>
<td>Cheeseman</td>
<td>Professor of Resource Efficiency</td>
<td>Engineering</td>
</tr>
<tr>
<td>Alessio</td>
<td>Lomuscio</td>
<td>Professor of Logic Multiagent Systems</td>
<td>Engineering</td>
</tr>
<tr>
<td>Joanna V</td>
<td>Morgan</td>
<td>Professor of Geophysics</td>
<td>Engineering</td>
</tr>
<tr>
<td>Velisa</td>
<td>Vesovic</td>
<td>Professor of Transport Phenomena</td>
<td>Engineering</td>
</tr>
<tr>
<td>Danilo</td>
<td>Mandic</td>
<td>Professor of Signal Processing</td>
<td>Engineering</td>
</tr>
<tr>
<td>George K</td>
<td>Christophides</td>
<td>Professor of Infectious Diseases and Immunity</td>
<td>Natural Sciences</td>
</tr>
<tr>
<td>John</td>
<td>de Mello</td>
<td>Professor of Nanomaterials</td>
<td>Natural Sciences</td>
</tr>
<tr>
<td>Ramon</td>
<td>Vilar Compte</td>
<td>Professor of Medicinal Inorganic Chemistry</td>
<td>Natural Sciences</td>
</tr>
<tr>
<td>Dan</td>
<td>Crisan</td>
<td>Professor of Mathematics</td>
<td>Natural Sciences</td>
</tr>
<tr>
<td>Jeremy P</td>
<td>Chittenden</td>
<td>Professor of Plasma Physics</td>
<td>Natural Sciences</td>
</tr>
<tr>
<td>Name</td>
<td>Title</td>
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<tr>
<td>Helen F Dowker</td>
<td>Professor of Theoretical Physics</td>
<td>Natural Sciences</td>
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<tr>
<td>Zulfikar Najmudin</td>
<td>Professor of Physics</td>
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<tr>
<td>Ana Pombo</td>
<td>Professor of Cell Biology</td>
<td>Medicine</td>
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<tr>
<td>Peter Cherepanov</td>
<td>Professor of Molecular Virology</td>
<td>Medicine</td>
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<tr>
<td>Michael J Crawford</td>
<td>Professor of Mental Health Research</td>
<td>Medicine</td>
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<tr>
<td>Waljit Singh Dhillo</td>
<td>Professor of Endocrinology &amp; Metabolism</td>
<td>Medicine</td>
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<tr>
<td>Stephen M Gentleman</td>
<td>Professor of Neuropathology</td>
<td>Medicine</td>
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<tr>
<td>Glenda Gillies</td>
<td>Professor of Neuroendocrine Pharmacology</td>
<td>Medicine</td>
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</tr>
<tr>
<td>Robert D Goldin</td>
<td>Professor of Liver &amp; GI Pathology</td>
<td>Medicine</td>
<td></td>
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<tr>
<td>Beate Kampmann</td>
<td>Professor of Paediatric Infection &amp; Immunity</td>
<td>Medicine</td>
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<tr>
<td>Anastasios Karadimitris</td>
<td>Professor of Haematology</td>
<td>Medicine</td>
<td></td>
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<tr>
<td>Federica Marelli-Berg</td>
<td>Professor of Immunology</td>
<td>Medicine</td>
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<tr>
<td>Jamil Mayet</td>
<td>Professor of Cardiology</td>
<td>Medicine</td>
<td></td>
</tr>
<tr>
<td>Anita Simonds</td>
<td>Professor of Respiratory and Sleep Medicine</td>
<td>Medicine</td>
<td></td>
</tr>
<tr>
<td>Maria-Gloria Basanez</td>
<td>Professor of Neglected Tropical Diseases</td>
<td>Medicine</td>
<td></td>
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<tr>
<td>Nicholas C Grassly</td>
<td>Professor of Infectious Disease and Vaccine Epidemiology</td>
<td>Medicine</td>
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<tr>
<td>Thanos Athanasiou</td>
<td>Professor of Cardiovascular Sciences</td>
<td>Medicine</td>
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<tr>
<td>Roger Kneebone</td>
<td>Professor of Surgical Education</td>
<td>Medicine</td>
<td></td>
</tr>
<tr>
<td>Paris Tekkis</td>
<td>Professor of Colorectal Surgery</td>
<td>Medicine</td>
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</tbody>
</table>
CONFERMENT OF TITLE – READERS

The title of Reader has been conferred on the following academic staff with effect from 1 August 2011.

<table>
<thead>
<tr>
<th>First Name</th>
<th>Surname</th>
<th>Title</th>
<th>Faculty</th>
</tr>
</thead>
<tbody>
<tr>
<td>Robert</td>
<td>Vollum</td>
<td>Reader in Concrete Structures</td>
<td>Engineering</td>
</tr>
<tr>
<td>Mohammad A</td>
<td>Wadee</td>
<td>Reader in Nonlinear Mechanics</td>
<td>Engineering</td>
</tr>
<tr>
<td>Jeremy</td>
<td>Bradley</td>
<td>Reader in Scalable Performance Analysis</td>
<td>Engineering</td>
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<tr>
<td>Jennifer S</td>
<td>Collier</td>
<td>Reader in Marine Geophysics</td>
<td>Engineering</td>
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<tr>
<td>Gary J</td>
<td>Hampson</td>
<td>Reader in Sedimentary Geology</td>
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</tr>
<tr>
<td>Esther</td>
<td>Rodriguez-Villegas</td>
<td>Reader in Low Power Electronics</td>
<td>Engineering</td>
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<tr>
<td>Stephen J</td>
<td>Skinner</td>
<td>Reader in Materials Chemistry</td>
<td>Engineering</td>
</tr>
<tr>
<td>Bamber R K</td>
<td>Blackman</td>
<td>Reader in Mechanics of Materials</td>
<td>Engineering</td>
</tr>
<tr>
<td>Andrew L</td>
<td>Heyes</td>
<td>Reader in Heat Transfer</td>
<td>Engineering</td>
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<tr>
<td>Berend</td>
<td>Van Wachem</td>
<td>Reader in Multiphase Flow Modelling</td>
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<tr>
<td>George</td>
<td>Britovsek</td>
<td>Reader in Catalysis</td>
<td>Natural Sciences</td>
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<tr>
<td>Ian R</td>
<td>Gould</td>
<td>Reader in Computational Chemical Biology</td>
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<td>Grigorios</td>
<td>Pavliotis</td>
<td>Reader in Applied Mathematics</td>
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<td>Harry</td>
<td>Zeng</td>
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<tr>
<td>Aleksander</td>
<td>Mijatovic</td>
<td>Reader in Probability</td>
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<tr>
<td>Bernadette</td>
<td>Byrne</td>
<td>Reader in Molecular Membrane Biology</td>
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<tr>
<td>Michael</td>
<td>Coppins</td>
<td>Reader in Physics</td>
<td>Natural Sciences</td>
</tr>
<tr>
<td>Irina</td>
<td>Udalova</td>
<td>Reader in Genomics of</td>
<td>Medicine</td>
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Inflammation

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Department</th>
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<tbody>
<tr>
<td>Rosemary J Boyton</td>
<td>Reader in Immunology and Respiratory Medicine</td>
<td>Medicine</td>
</tr>
<tr>
<td>James Gardiner</td>
<td>Reader in Molecular Physiology</td>
<td>Medicine</td>
</tr>
<tr>
<td>Ian Goodfellow</td>
<td>Reader in Virology</td>
<td>Medicine</td>
</tr>
<tr>
<td>Elizabeth Lightstone</td>
<td>Reader in Renal Medicine</td>
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<tr>
<td>Kevin G Murphy</td>
<td>Reader in Endocrinology</td>
<td>Medicine</td>
</tr>
<tr>
<td>Dipankar Nandi</td>
<td>Reader in Neurosurgery</td>
<td>Medicine</td>
</tr>
<tr>
<td>Katy Rezvani</td>
<td>Reader in Haemato-oncology and Stem Cell Transplantation</td>
<td>Medicine</td>
</tr>
<tr>
<td>Brian D Robertson</td>
<td>Reader in Systems Microbiology</td>
<td>Medicine</td>
</tr>
<tr>
<td>Frederick Wai Keung</td>
<td>Tam Reader in Renal Medicine</td>
<td>Medicine</td>
</tr>
<tr>
<td>Julia Gorelik</td>
<td>Reader in Cellular Biophysics</td>
<td>Medicine</td>
</tr>
<tr>
<td>George Geroulakos</td>
<td>Reader in Vascular Surgery</td>
<td>Medicine</td>
</tr>
<tr>
<td>Vassilios Papalois</td>
<td>Reader in Transplantation Surgery</td>
<td>Medicine</td>
</tr>
</tbody>
</table>

**READERS**

Dr Marc J R GUNTER, currently Assistant Professor in the Department of Epidemiology and Population Health, Albert Einstein College of Medicine of Yeshiva University, New York, USA, has been appointed to the post of Reader in Cancer Epidemiology, Department of Epidemiology and Biostatistics, School of Public Health, Faculty of Medicine, with effect from 1 September 2011.

Dr Georgios (George) PAPADAKIS, formerly Reader in Computational Fluid Dynamics at King’s College London, has been appointed to the post of Reader in Aerodynamics, Department of Aeronautics, Faculty of Engineering, with effect from 1 July 2011.

**VISITING PROFESSORS**

Dr Michalakis AVERKIOU, formerly Associate Professor at the University of Cyprus, has been offered an association with the College as Visiting Professor in the Department of Surgery and Cancer, Faculty of Medicine, with effect 1 July 2011 for a period of three years.

Dr Andrea BACCARELLI, has been offered an association with the College as Visiting Professor in the School of Public Health, Faculty of Medicine, with effect from 1 August 2011.
Professor Fionula Mary BRENNAN, has been offered an association with the College as Visiting Professor in Department of Medicine, Faculty of Medicine, with effect from 1 August 2011.

Professor Ghazwan BUTROUS, has been offered an association with the College as Visiting Professor in the Department of Medicine, Faculty of Medicine, with effect from 1 August 2011.

Professor Jenny FIRTH-COZENS, formerly Special Advisor on Modernisation, Postgraduate Medical Evaluation at the London Deanery, has accepted an association with the College as Visiting Professor in the Department of Surgery and Cancer, Faculty of Medicine, with effect from 1 July 2011 for a period of three years.

Dr Mark GLASER, has been offered an association with the College as Visiting Professor in the Department of Physics, Faculty of Natural Sciences, with effect from 1 July 2011.

Professor Hideaki NAGASE, has been offered an association with the College as Visiting Professor in the Department of Medicine, Faculty of Medicine, with effect from 1 August 2011.

Professor Jagdeep NANCHAHAL, has been offered an association with the College as Visiting Professor in the Department of Medicine, Faculty of Medicine, with effect from 1 August 2011.

Professor Krishnan RAGHAVACHARI, has been offered an association with the College as Visiting Professor in the Department of Chemistry, Faculty of Natural Sciences, with effect from 1 August 2011.

Professor Jeremy SAKLATVALA FMedSci, has been offered an association with the College as Visiting Professor in the Department of Medicine, Faculty of Medicine, with effect from 1 August 2011.

Professor Raphael WALDEN, formerly Deputy Director at the Sheba Medical Centre, has been offered an association with the College as Visiting Professor in the Department of Surgery and Cancer, Faculty of Medicine, with effect from 1 August 2011 for a period of six weeks.

RETIREMENTS

Mr John Alan GREGORY, Director of Central Biomedical Services, Faculty of Medicine Centre, Faculty of Medicine, retired on 1 August 2011.

Dr Daniel Richmond (Dan) MOORE, Reader in Computational Applied Mathematics, Department of Mathematics, Faculty of Natural Sciences, retired on 31 July 2011.

RESIGNATIONS

Professor Christoph Marcel TANG, resigned with effect from 31 July 2011. Following his resignation he will continue his association with the College as Visiting Professor in the Department of Medicine, Faculty of Medicine, with effect from 1 August 2011.