

## **Minutes of the proceedings at the 2013 Meeting of the Court of the Imperial College of Science, Technology and Medicine**

The 2013 Meeting of the Court of Imperial College was held in the Pippard Lecture Theatre, Sherfield Building, South Kensington Campus at 3:00 p.m. on Friday, 3rd May 2013.

### **Present:**

Mr. J. Newsum (Deputy Chair), Professor I.M. Adcock, Mr P Beaumont, Ms. J. Bennett, Ms. A. Blake, Dr. A. Brown, Mr. P. Brown, Dr. S. Buckle, Dr. L. Chow, Mr. H. Common, Dr. J.B. Edel, Mr. T. Fairhead, Mr. P. Garwood, Professor D. Griffiths, Professor Dame Julia Higgins, Mr. J. Holmes, Professor D. Humphris, Professor H. Huppert, Dr. C. Ince, Professor D. Kelleher, Dr. V. Lawrence, Dr. D. Lodge, Professor A. Macdonald, Professor J. Magee, Sir Alan Munro, Mr. S. Newton, Ms. J. Norrington, Mr. S. Nubert, Professor R. Parker, Mr. P. Read, Mr. R. Rhys-Jones, Professor S.R. Richardson, Cllr. R. Robathan, Mr. M. Roth, Mr. M. Sanderson, Professor M. Swindells, Mr. J. Szemalikowski, Professor R. Vinter, the President & Rector and the Clerk to the Court and Council.

### **In Attendance:**

The Head of Communications and the Assistant Clerk to the Court and Council.

### **Apologies:**

Baroness Manningham-Buller (Chair), Dr. M. Al-Memar, Mr. E. Astle, Dr. E. Barry, Mr. D. Bott, Professor D. Bradley, Dr. P. Burrows, Ms. L. Chothia, Mr. I. Conn, Dr. S. Cosgrove, Mrs. P. Couttie, Ms. D. Crassa, Emeritus Professor A. Cummings, Professor M. Dallman, Mr. M. Davies, Mr. P. Dilley, Dr. M. Dixon, Mr. A. Emecz, Dr. W. Ewart, Sir Robert Finch, Dr. I.W. Foulkes, Professor N. Gooderham, Dr. L. Gordon, Cllr. S. Greenhalgh, Mr. P. Hamilton, Sir Thomas Hughes-Hallett, Mr. C. Jones, Professor J. Kramer, Miss R. Lane, Mrs. L. Lindsay, Ms. R. Lomax, Ms. C. Matterson, Ms. H. Mayfield, Dr. L. O'Toole, Ms. K. Owen, Professor J. Pearson, Mr. T. Peat, Mr. K. Porter, Mr. H. C. Tan, Dr. P. Thompson, Ms. P. Travis, the Lord Tugendhat, Dr. D. Wilbraham, and Mr. N. Williams.

Before the formal meeting of the Court, members received a presentation on the College's developing Education Strategy and were then invited to join one of four discussion groups to discuss aspects of the strategy and how it might be shaped for the future.

### **WELCOME**

1. The Deputy Chair, Mr. Newsum, welcomed new members of the Court to their first meeting.

**MINUTES**

2. The Minutes of the Meeting of the Court held on 11<sup>th</sup> May 2012 were taken as read, confirmed and signed.

**MEMBERSHIP OF THE COURT (PAPER A)**

3. Paper A was received for information.

**ANNUAL REPORT AND FINANCIAL STATEMENTS**

4. The Chief Financial Officer, Mr Muir Sanderson, presented the College's Financial Statements for 2011-12 and then discussed the assumptions underlying the College's Financial Strategy. He suggested that in 25 years time it was likely that the College would be double its current size and would receive proportionately much less public funding than at present. By then, Imperial West should have been fully developed and there should also be a significant increase in philanthropic and translation income. It was also likely that the shape of the College, in terms of the balance between postgraduate and undergraduate students, and between home and overseas, would have changed significantly. In the medium term, the College would have to develop Imperial West with commercial and other partners and would also have to continue to invest in research, education, translation and its own infrastructure to support these activities.

**REPORT ON THE LEE KONG CHIAN SCHOOL OF MEDICINE**

5. The Principal of the Faculty of Medicine, Professor Dermot Kelleher, gave a presentation on the Lee Kong Chian (LKC) School of Medicine; the new medical school in Singapore that was being developed and run jointly by Imperial College and Nanyang Technological University (NTU) in Singapore. The School was due to open later in the year, when it would take in its first 54 students. Imperial College was responsible for developing the new curriculum for the School and this had allowed the College to explore interesting and innovative new approaches to medical education. For example, the curriculum had been designed to make extensive use of elearning and simulation, with content provided to students on tablet computers. There was an emphasis on clinical presentations rather than diseases, and on the development of skills such as problem solving, leadership and team working. The School's new buildings had also been designed to provide innovative and flexible learning spaces. Many of the innovations being introduced at LKC would also feed back into medical education at the College.

**REPORT BY THE PRESIDENT & RECTOR**

6. The President & Rector, Professor Sir Keith O'Nions, gave a presentation to the Court on the challenges facing the College, its response to these and its strategic priorities for future development. He highlighted in particular the College's plans for the development of Imperial West, the new campus it was building in the White City area, the first fruits of which included a

new £150M Research and Translation Hub that would provide space for 1,000 scientists and engineers, and would include 50 incubator units for spin-out companies. In the longer-term it was intended that the Imperial West site would become the premier London base for innovations business and world-class universities to co-locate. Sir Keith's presentation concluded with a promotional video for the Imperial West project.

7. The President & Rector was asked about the balance of home and overseas students at the College and the diversity of the international student population. He said that the position varied considerably between subject disciplines and levels of study. At undergraduate level, the majority of students were Home or EU, but at postgraduate level this position was reversed. There was a wide and healthy spread of nationalities, although he acknowledged that a large number now came from China. He confirmed that the College did not have targets for students from particular areas. The overriding selection criteria remained academic quality. The challenge for the College was to provide all students with a comparable student experience.
8. Following on from the Dean of the Faculty of Medicine's presentation, the President & Rector was asked if the College was proposing any further international collaborations similar to the creation of the new Medical School in Singapore. He said that the College would engage with opportunities to collaborate where these would enhance and support the College's academic mission. However, partner institutions would have to have a comparable academic standing to the College and the partnership should enhance the College's brand and reputation. While these opportunities would not be pursued for financial rather than academic considerations, they should, at the very least, meet all of the College's costs.
9. The President & Rector was then asked about the role of the Court. The annual meeting and Festival was useful and the discussions around the developing educational strategy had been interesting. However, it was suggested that the Court might be more effective if it met more than once a year and if members were given more opportunities for more informal engagement with the College. Sir Keith said that members were invited to variety of informal and formal events throughout the year in addition to the Festival and annual meeting, but he welcomed suggestions for improving members' interactions with the College, both individually and collectively.
10. Bringing the meeting to a close, the President & Rector invited the members of the Court to join him at the Imperial Festival.