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Inflation, Employment, and Monetary Policy: Objectives and Outcomes in the UK and U.S. Compared

This paper explores how sensitive is monetary policy to the precise preferences of the central bank over inflation and economic activity. It does so in order to address a puzzle—which is that the U.S. Fed and the Bank of England appear to have quite different objectives and yet have adopted strikingly similar policies in recent years. I use a calibrated model to assess how policy might be sensitive to attaching different weights to inflation, output, and the output gap in central bank objectives. I find that a wide range of weights can give rise to rather similar monetary policies.

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MANY CENTRAL BANKS—and I would include both the Fed and the Bank of England in this group—follow a flexible inflation targeting regime. But the emphasis placed upon inflation relative to the weight placed upon real variables (output, employment) differs. Does this difference mean that we should expect the monetary policy of the Fed, which explicitly has a dual mandate, to be different from that of the Bank of England and the European Central Bank, which do not? I want to consider how significant might be differences in objectives in shaping monetary policy. I will argue that in the current economic environment monetary policy may be rather insensitive to the way in which a central bank's objectives over growth and employment sit alongside an inflation target.

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At first sight, the Bank of England and the Federal Reserve seem to have rather different aims for monetary policy. The Federal Reserve Act specifies that the Board of Governors and the Federal Open Market Committee (FOMC) should seek “to promote effectively the goals of maximum employment, stable prices, and moderate long-term interest rates.”¹ In contrast, the Bank of England’s remit² puts price stability first: “The objectives of the Bank of England shall be: (i) to maintain price stability; and (ii) subject to that, to support the economic policy of Her Majesty’s Government, including its objectives for growth and employment.”

So the Bank’s remit looks lexicographic. In some ways this is misleading; the action is all in what happens when inflation is away from target. There exist trade-offs between bringing inflation back to target very quickly and growth. Setting monetary policy to return inflation to target very fast is likely to generate a path for output and employment different from that if a more gradual return to the target was chosen. If there is a degree of hysteresis then the levels of output and employment from different monetary policy strategies might be persistently different. This is recognized by the Bank of England’s remit: “The framework is based on the recognition that the actual inflation rate will on occasion depart from its target as a result of shocks and disturbances. Such factors will typically move inflation away from target temporarily. Attempts to keep inflation at the inflation target in these circumstances may cause undesirable volatility in output due to the short-term trade-offs involved, and the Committee may therefore wish to allow inflation to deviate from the target temporarily.”

So the UK’s monetary policy regime is a quintessential example of a flexible inflation targeting regime. It is lexicographic only in the sense that there is an underlying belief that there is no long-run trade-off between growth and inflation. In the short run, such trade-offs do exist. They depend on price and wage rigidities and the extent to which the economy’s supply capacity is endogenous to output growth. Monetary policy decisions during the past few years show how the Bank of England’s Monetary Policy Committee (MPC) interpreted the flexibility of its remit, and attempted to trade off inflation and growth. I suspect that the way in which the monetary policy decisions were made by the MPC is similar to how the FOMC might have reacted faced with the same economic situation. But similar is not the same as identical. Just how sensitive is monetary policy to the precise preferences of the central bank (or of those that set its objectives) over inflation and economic activity?

After briefly comparing the record of the MPC and FOMC, I will assess how policy might be sensitive to attaching different weights to output and the output gap in central bank objectives. I will use a simple model, calibrated to the UK economy but the main conclusion of which is relevant more widely.

1. Federal Reserve Act, Section 2A, <http://www.federalreserve.gov/aboutthefed/section2a.htm>.

2. http://www.hm-treasury.gov.uk/d/chx_letter_to_boe_monetary_policy_framework_200313.pdf.

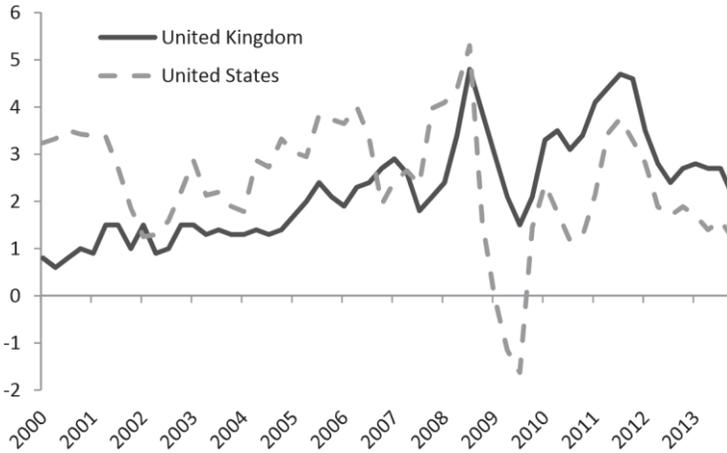


FIG. 1. Annual Inflation.

SOURCE: OECD.

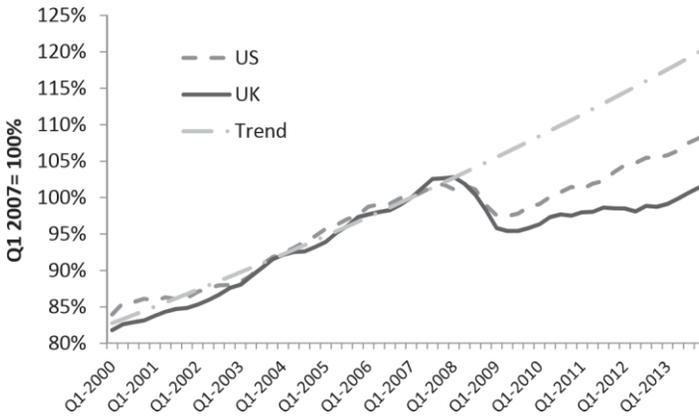


FIG. 2. Real GDP, Q1 2007 = 100.

SOURCE: OECD.

1. THE POLICY RESPONSE TO THE RECESSION

The Bank of England’s initial response to the extremely sharp downturn following the financial crisis was very similar to that of the Federal Reserve. Both countries faced essentially the same problem. Figure 1 shows consumer price index (CPI) inflation in the UK and Personal Consumption Expenditure (PCE) inflation for the U.S. In both countries, annual inflation rose above 4% in late 2008. But output contracted at the same time (Figure 2) and inflation then fell sharply. In response, both central

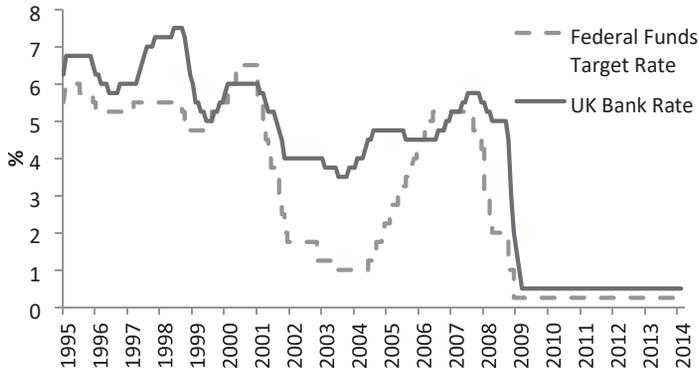


FIG. 3. Fed Funds Target Rate and UK Bank Rate.

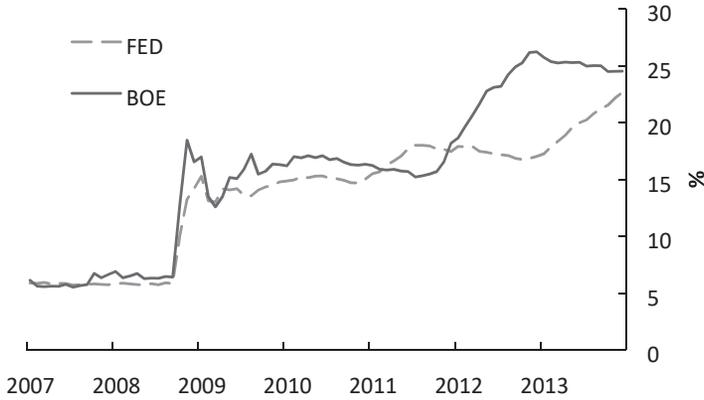


FIG. 4. Size of Central Bank Balance Sheets Relative to Nominal GDP.

SOURCE: Fed, BEA, BoE, ONS, IMF. Monthly balance sheet data divided by annualized nominal GDP in the relevant quarter.

banks cut their policy rates very substantially (Figure 3). And both subsequently engaged in asset purchases, massively increasing the size of their balance sheets (Figure 4) to provide further stimulus once interest rates were close to their zero lower bound.

Differences emerged from around 2010 onward. Output recovered less in the UK despite a stronger performance of the labor market. In contrast to the U.S., the labor market participation rate in the UK remained broadly flat throughout the crisis, and even picked up more recently (Figure 5). Employment in the UK rose by about 1.0 million between 2010 and 2013 and the unemployment rate was first flat and then fell (Figure 6). And while labor productivity continued to grow in the U.S., it fell in

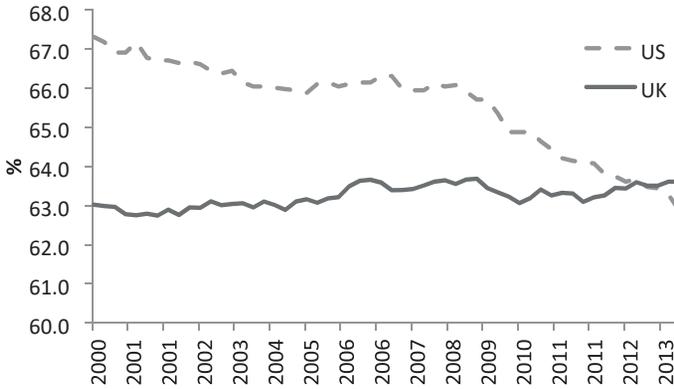


FIG. 5. Participation Rate.

SOURCE: U.S. Bureau of Labor Statistics, ONS. U.S. data are quarterly averages of monthly data on civilian labor force participation rate of ages 16 or over. UK data are seasonally adjusted quarterly data.

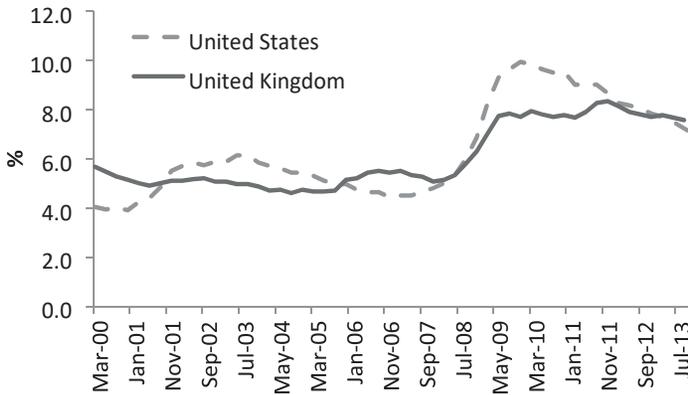


FIG. 6. Harmonized Unemployment Rates.

SOURCE: OECD.

the UK (Figure 7). Why we see such a comparatively strong increase in employment while output remains weak in the UK is a major puzzle.

Since 2009, inflation has remained substantially higher in the UK than in the U.S., on average more than a percentage point above the Bank of England’s target of 2%. Nevertheless, the Bank of England provided further monetary stimulus, mainly by purchasing UK government bonds. The MPC expected that the inflation overshoot would be quite short-lived, and calibrated its policy action to bring inflation down to target toward the end of its forecast horizon 2–3 years later. In fact, the period of above target inflation turned out to be longer than the MPC thought. But because the Bank of England’s remit defines price stability in terms of an inflation rate (and not

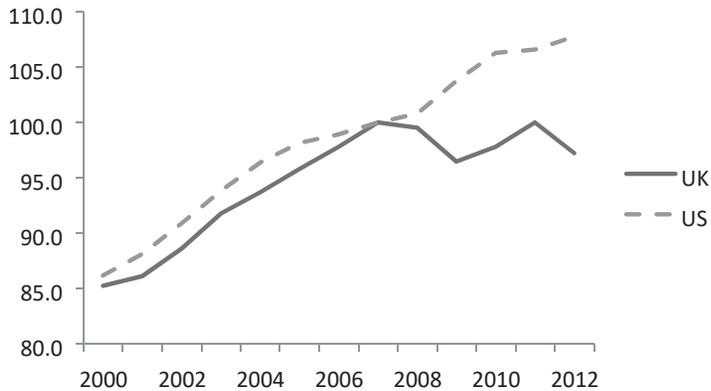


FIG. 7. Productivity (Real GDP per Hour, Q1 2007 = 100).

SOURCE: OECD, ONS.

a level of prices), these past forecast errors did not directly impact the Committee's decisions. (They have had a significant indirect effect arising from a concern that repeated overshoots might over time de-anchor inflation expectations.)

So in the period since the financial crash inflation in the UK was (until the end of 2013) significantly and persistently above the target level, while in the U.S. it stayed closer to 2% and from early 2012 fell beneath it. There is a paradox here, or at least a question: why did the Bank of England, pursuing an inflation target, adopt a monetary policy as expansionary as the Fed—which has a policy goal that explicitly gives equal weight to employment as to inflation—given that U.S. inflation has been lower and the rise in unemployment greater?

That question takes me to the central issue to explore: how sensitive in the current economic environment is monetary policy to the precise formulation of the central bank's objectives? Monetary policy should depend on a wide range of economic factors: the extent to which current inflation is away from target, the likely scale of spare capacity, the degree of hysteresis in the labor market and in capital formation, the impact of monetary policy on demand and output, and the response of the economy's supply capacity to output growth. It also depends on the relative weight on variability in inflation and on growth and employment in the objectives of those setting monetary policy. It is that dependence of monetary policy on the weights on inflation and employment variability that I want to consider. I will do so using a simple model, which incorporates the economic relationships that I believe are crucial for monetary policy setting, and I will explicitly model central bank preferences. I am going to calibrate the model so that it is consistent with the forecast for the UK made by the MPC in early 2013, a forecast made with the use of a much more detailed and larger model. I suspect that many of the choices over parameters I use in my simple model would be reasonable for the U.S., so the results are—I think—of general interest.

2. A SIMPLE MODEL OF MONETARY POLICY AND MONETARY POLICY OBJECTIVES

I aim to describe the economic environment—and crucially the uncertainty about it—in a way that is roughly consistent with the assessment made by the MPC for the UK in its February 2013 *Inflation Report* but that also allows an explicit calculation to be made about what optimal monetary policy is. To do that I will need to be explicit about what monetary policy is trying to achieve, and that will allow an assessment to be made of the sensitivity to policy to the relative weights placed upon inflation and real outcomes. But first I want to describe how I think about risks and uncertainty. The model that I am going to use allows for four factors to be random. I am going to allow for:

Uncertainty about how demand and output will evolve if monetary policy is left unchanged

Uncertainty about the level of spare capacity today

Uncertainty about how productive capacity would respond to faster (or slower) growth

Uncertainty about how a change in monetary policy will affect demand and output.

The model that I am going to use is reduced to the bare minimum.³ It has three parts that describe the evolution of output, inflation, and supply capacity. It can be concisely summarized in a few equations. I will assume that the relevant horizon for the policy decision taken today is 3 years—that is, I assume that what matters is what happens to inflation and growth over the next 3 years. That is not because what happens after that does not matter. It is just that I want to focus on the policy setting now and for simplicity I will assume that a policy set now is left in place for some time. So I chose a time horizon long enough for that policy to have effect but not so long that the idea that policy is left there is completely unrealistic. The horizon I chose (3 years) is also that of the fan charts in the *Inflation Report*, which show the MPC's assessed probability distributions for output and inflation in the UK over the next 3 years. This is useful because I want the simple model to be broadly consistent with the assessment of the outlook summarized in those fan charts, which are based on many more factors than in my highly simplified model.

I will briefly describe the equations and their calibration and then show what monetary policy should look like according to this model and, crucially, how sensitive policy is to the weights the policymaker places upon inflation variability and variability in output and employment.

3. For a much fuller exposition of the model, see Miles (2013).

The model has four equations. The first describes the impact of changes in monetary policy (denoted by M) on the change in demand and output, y'_t :

$$y'_t = \beta_0 + \beta_1 (\Delta M). \quad (1)$$

This simple relation is meant to capture the marginal impact upon growth of a change in monetary policy made today and maintained over a 3-year horizon. I measure growth (y'_t) as the average over the 3-year horizon and the change in monetary policy (M) is relative to its setting at the start of that period. One should interpret the constant (β_0) as the growth over that horizon at unchanged policy. I will treat this as a random variable, the variability of which reflects the uncertainty about what the growth rate would be over the next few years if monetary policy was left at its current setting. M is an index of monetary policy. The change in policy, denoted ΔM , could reflect changes in any monetary policy tools, but I have calibrated the model such that it can be interpreted as the change in the stock of assets purchased. I am assuming that at the margin, the active instrument of monetary policy is asset purchases—that is, quantitative easing. This seems a reasonable assumption given that in the UK and the U.S. since early 2009 the policy rate was effectively at its floor and from then until into 2014 the active instrument of policy was the stock of assets purchased. The coefficient β_1 reflects the impact upon demand (and output) of a more expansionary policy. I treat that also a random variable—calibrated so that its average value reflects a central assessment of the effect of more asset purchases, but allowing for the possibility that more expansionary policy might have no impact on demand.⁴

The second equation is a Philips curve, which links the lagged output gap to inflation:

$$\pi_t = \alpha_0 + \alpha_1 \pi_{t-1} + \alpha_2 \text{Gap}_{t-1}, \quad (2)$$

where $\alpha_0 = (1 - \alpha_1) \pi^e$. Inflation should be thought of as domestically generated inflation. This Phillips curve looks like it is purely backward looking. But one can interpret the constant as reflecting the (weighted) value of the expectation of inflation in the medium term. The equation then becomes a (more standard) one with an inertia (backward looking) term and a forward-looking term. The constant can be set so that: $\alpha_0 = (1 - \alpha_1) \pi^e$,

where π^e is expected inflation. In the base case, I chose a value to the constant that is consistent with that interpretation and implies a value of π^e equal to the central bank inflation target (of 2%). This forward-looking interpretation is consistent so long as the expectation in it is viewed as an expectation of inflation in the medium term and

4. The calibration is based on results summarized in Joyce et al. (2012) and is consistent with much of the evidence on the effect of asset purchases by the Fed on the U.S. economy.

one that is independent of current inflation and of changes in monetary policy. In other words, I am assuming that the policymaker has credibility.

In practice, I believe there is a great deal of inertia in the inflation process and that the value of α_1 is quite close to 1 so that the constant is very small. Employees and labor unions look at recent past, and perhaps current, inflation when they formulate their wage demands. I suspect firms do much the same in setting prices, looking at what their margin of selling price over costs is and what the market will currently bear.

The third equation reflects a degree of hysteresis by linking the growth of the economy's supply capacity, y_t^S , to actual output growth.

$$y_t^S = \delta_0 + \delta_1 (y_t - \delta_2). \quad (3)$$

Let me be clear about this: I do not believe that monetary policy can affect supply growth in the long run. But starting from the specific situation in the aftermath of the financial crisis I believe that some of the output loss since that crisis—relative to the trend over the longer term—is cyclical and could be regained if demand and output were to pick up again in the near future. There are several reasons for that. Some are to do with hysteresis in the labor market. For some businesses, more staff effort may be needed to produce a given level of output when demand is subdued. For example, winning and delivering work may become more resource intensive when demand is persistently weak. And tight credit conditions are likely to have prevented resources from being put to their most productive use within the economy. If demand increases, and perceived credit risks fall, many firms may be able to expand output without an increase in costs. I allow for the impact of growth in output on supply capacity (i.e., δ_1) to be highly uncertain and potentially to be zero.

The final equation translates the central bank's objectives into a quantitative loss function. A standard specification is to let the central bank minimize over the future the expected value of the sum of the squared output gap and the squared deviation of inflation from its target. This makes sense if one assumes that supply capacity is exogenous to monetary policy. But it needs to be extended if supply is endogenous. To see this, take an extreme example and suppose that supply grows one for one with output. Then the output gap and inflation would be independent of output growth. Surely the central bank would prefer a policy that generates higher growth in this case. So I add another term to the central bank's objective: growth in output. Here is the formal representation of the central bank's loss function:

$$L = \sum_t^T ((\pi_t - \hat{\pi})^2 + \lambda (Gap_t)^2 - \gamma \dot{y}_t), \quad (4)$$

where $\hat{\pi}$ is the target rate of inflation (which I set to 2% per annum). For simplicity, I assume that the central bank chooses policy once and for all at the beginning of the forecast horizon, aiming to minimize this loss over its forecast horizon of T quarters.

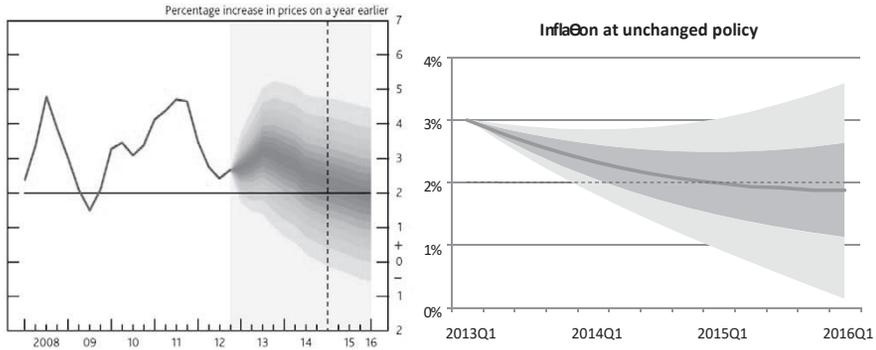


FIG. 8. Forecasts of UK Annual CPI Inflation, *Inflation Report*, and Stylized Model.

SOURCE: February 2013 *Inflation Report* and own calculations. The fan chart in the *Inflation Report* on the left depicts the probability of various outcomes. It has been conditioned on the assumption that the stock of purchased assets financed by the issuance of central bank reserves remains at £375 billion throughout the forecast period. If economic circumstances identical to today's were to prevail on 100 occasions, the MPC's best collective judgment is that the mature estimate of GDP growth and the rate of inflation would lie within the darkest central band on only 10 of those occasions. The chart on the right is the probability distribution generated by the stylized four-equation model described above and using 20,000 realizations for each of the four random elements in the model.

Let me stress again that this is a highly simplified and stylized model of how monetary policy affects the economy and how policymakers set policy. My aim is not to create a forecasting model for the economy. Rather, it is to explore the specific question of how changes in the objectives of monetary policy (the parameters of the loss function) affect the setting of policy.

I calibrate the model so that at unchanged policy, the frequency distributions for output and inflation generated by simulations (using 20,000 realizations for the four random variables in the system) is roughly in line with the MPC's assessed probability distributions for output and inflation published in its February 2013 *Inflation Report*. Figure 8 illustrates with the two probability distributions for inflation.⁵ When generating these distributions, I allow four components of the model to be uncertain: specifically, I assume that the current extent of spare capacity, the impact of changes in monetary policy on output (β_1), the growth of output in the absence of monetary policy changes (β_0), and the impact of changes in output growth on the growth of supply capacity (δ_1) are all independently and uniformly distributed over a wide range of plausible estimates.

The base case is calibrated as follows: the initial output gap (Gap_0) is distributed uniformly in $[0; 3\%]$; the annual growth rate of supply capacity at unchanged policy

5. In both panels of Figure 8, the fan chart covers 90% of the distribution of outcomes for inflation. In the *Inflation Report* chart, each pair of identically shaded bands contains 10% of the outcomes. In the simpler fan chart from the stylized model, the dark center covers the central 50% of the distribution. The *Inflation Report* chart is drawn assuming that bank rate follows implied market rates at the time the chart was produced. The market did not predict any substantial changes in bank rate at the time, so that the *Inflation Report* chart can be interpreted as showing outcomes for CPI inflation at approximately unchanged policy. This makes it comparable to the stylized model's outcomes.

TABLE 1
 RESPONSE OF OPTIMAL POLICY TO DIFFERENT PARAMETERIZATIONS OF THE CENTRAL BANK'S LOSS FUNCTION

| Parameters | Values | Optimal percentage change in monetary policy | Expected time to close output gap | Expected time to inflation target (or to inflation to reach its minimum) | Average inflation during time horizon (%) |
|-----------------------|--------------|--|-----------------------------------|--|---|
| λ γ | 1 1 | 17.8 | Between 7 and 8 quarters | 9 quarters to minimum | 2.37 |
| λ γ | 0.5 0.5 | 16.1 | Between 8 and 9 quarters | 9 quarters to minimum | 2.36 |
| λ γ | 0.25 0.25 | 13.6 | Between 8 and 9 quarters | 9 quarters to minimum | 2.34 |
| λ γ | 1 0 | 8.1 | Between 9 and 10 quarters | 10 quarters | 2.30 |
| λ γ | 0.5 0 | 7.4 | Between 9 and 10 quarters | 10 quarters | 2.29 |
| λ γ | 0.05 0 | 4.2 | Between 10 and 11 quarters | 8–9 quarters to minimum | 2.27 |

(δ_0) is set to 1%; the annual growth rate of output over the next 3 years at unchanged policy (β_0) is distributed uniformly in [0; 3%]; the impact of a 1% change in monetary policy (i.e., a 1% change in the stock of asset purchases) on the growth rate of output (β_1) is distributed uniformly in [0; 0.06%]; the impact of the deviation of the growth rate of demand from its expected value on supply capacity (δ_1) is distributed uniformly in [0; 1]. I chose a value for α_2 of -0.1, consistent with the recent IMF evidence for an unusually flat Phillips curve (IMF 2013, chap. 3). I also experiment with less steep Phillips curves. Inflation in the first period is set to $\pi_0 = 3\%$, the inflation inertia coefficient is set to $\alpha_1 = 0.95$ (this is a quarterly inertia rate; equivalent to about 0.8 for annual data), and the constant term in the inflation equation to $\alpha_0 = 0.1\%$. Note

that this choice for the constant equals $(1 - \alpha_1)\pi^e$ when we set π^e to 2% (the target level for both the Bank of England and the Fed).

3. RESULTS

Table 1 shows what the model says is the optimal setting of monetary policy to minimize the expected value of the loss function for various values of the parameters of the central bank's objectives. The results show by how much policy should be changed from its April 2013 setting.

The key result from Table 1 is that optimal policy is not very sensitive to the calibration of the loss function. With a weight of one half upon both the output gap and growth ($\lambda = 0.5; \gamma = 0.5$), the result suggests that the Bank of England's asset purchase program should have been extended by about 16%. For the Bank of England, this would be equivalent to £60bn (about \$100bn) of asset purchases. In the context of the U.S., increasing asset purchases by 16% would in early 2013 amount to buying roughly \$400bn: asset purchases had added around \$2.5trn to the Fed's balance sheet at that point. At the then current rate of asset purchases of \$85bn per

TABLE 2

RESPONSE OF OPTIMAL POLICY TO DIFFERENT PARAMETERIZATIONS OF THE CENTRAL BANK'S LOSS FUNCTION WHEN IMPACT OF OUTPUT GAP ON INFLATION IS DOUBLED

| Parameters | Values | Optimal percentage change in monetary policy | Expected time to close output gap | Expected time to inflation target (or to inflation to reach its minimum) | Average inflation during time horizon (%) |
|------------|--------|--|-----------------------------------|--|---|
| λ | 1 | 18.3 | Between 7 and 8 quarters | 3–4 quarters to target | 2.00 |
| γ | 1 | | | | |
| λ | 0.5 | 17.4 | Between 7 and 8 quarters | 3–4 quarters to target | 1.99 |
| γ | 0.5 | | | | |
| λ | 0.25 | 16.6 | 8 quarters | 3–4 quarters to target | 1.98 |
| γ | 0.25 | | | | |
| λ | 1 | 11.2 | 9 quarters | 3–4 quarters to target | 1.90 |
| γ | 0 | | | | |
| λ | 0.5 | 12.3 | Between 8 and 9 quarters | 3–4 quarters to target | 1.91 |
| γ | 0 | | | | |
| λ | 0.05 | 14.7 | Between 8 and 9 quarters | 3–4 quarters to target | 1.95 |
| γ | 0 | | | | |

month, that would take about 5 months. If we increase the weight on output and set ($\lambda = 1.0; \gamma = 1.0$) asset purchases should be increased by about 18%—compared to 16% when those parameters were set at half that level. Perhaps a more conventional setting is to use ($\lambda = 1.0; \gamma = 0.0$), so that only the output gap (and not growth *per se*) is reflected in the central bank’s goals. In that case, asset purchases should be about 8% higher than the current stock.

Micro-founded New Keynesian models tend to suggest a very low weight on the output gap, perhaps in the order of $\lambda = 0.05$.⁶ With that value, and no weight on the growth in output, policy should be to expand the stock of assets purchased by just over 4%.

Relative to the uncertainty calibrated in the model, which includes a great deal of uncertainty about the impact of monetary policy—and given the exceptional place from which monetary policy starts—these differences in the scale of the optimal setting for monetary policy are rather small. Even very large variations in the weights placed upon output and employment in the central bank’s objectives do not give dramatically different monetary policy prescriptions.

This finding seems to hold when we double the impact of the output gap on inflation (Table 2). When we calculate optimal monetary policy starting from inflation well under target, a situation more relevant for the Fed in April 2013, optimal policy is then much more expansionary (Table 3). For the case of ($\lambda = 0.5; \gamma = 0.5$) asset purchases are optimally about 28% of the existing stock rather than the 17.8% in Table 1; for the Fed that would have meant continuing asset purchases at the then current rate of \$85bn per month for about 8 months from April 2013. But as in Tables 1 and 2, in Table 3 the sensitivity of optimal policy to large variations in the weight on the output terms in the loss function remains rather low.

6. See Woodford (2003).

TABLE 3
RESPONSE OF OPTIMAL POLICY TO DIFFERENT PARAMETERIZATIONS OF THE CENTRAL BANK’S LOSS FUNCTION WHEN INFLATION IS INITIALLY WELL BELOW TARGET (AT 1%)

| Parameters | Values | Optimal percentage change in monetary policy | Expected time to close output gap | Expected time to inflation target (or to inflation to reach its minimum) | Average inflation during time horizon (%) |
|------------|--------|--|-----------------------------------|--|---|
| λ | 1 | 24.4 | Between 6 and 7 quarters | 5 quarters to reach minimum | 0.92 |
| γ | 1 | | | | |
| λ | 0.5 | 27.7 | Between 6 and 7 quarters | 4 quarters to reach minimum | 0.95 |
| γ | 0.5 | | | | |

| | | | | | |
|-----------|------|------|--------------------------|-----------------------------|------|
| λ | 0.25 | 32.5 | 6 quarters | 4 quarters to reach minimum | 0.98 |
| γ | 0.25 | | | | |
| λ | 1 | 14.5 | Between 8 and 9 quarters | 5 quarters to reach minimum | 0.85 |
| γ | 0 | | | | |
| λ | 0.5 | 18.8 | Between 7 and 8 quarters | 5 quarters to reach minimum | 0.88 |
| γ | 0 | | | | |
| λ | 0.05 | 42.3 | Between 5 and 6 quarters | 4 quarters to reach minimum | 1.05 |
| γ | 0 | | | | |

4. CONCLUSION

The calculations reported here are illustrative only. But they do suggest one thing, which is that a wide range of weights placed upon real variables—output and employment—in the central bank’s objectives can give rise to rather similar monetary policies. This is a result consistent with that found by my colleague Charlie Bean (1998). This might be an important part of the explanation for why the Fed and the Bank of England, two central banks with rather different formal objectives, have set monetary policy in such similar—and extraordinary—ways.

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